

### Policy: CrS-C42

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where you want to live

Title: Code of Conduct for Members of Council, Local Boards and Committees

Department/Division: Corporate Services/Clerk's

### **Purpose:**

- 1. Members of Owen Sound Council, Boards and Committees recognize their obligation to serve the public in a conscientious and diligent manner understanding that as leaders of the community, they are held to a higher standard of behaviour and conduct.
- 2. Members recognize that ethics and integrity are at the core of public confidence in government and in the political process; that Members are expected to perform their duties and arrange their private affairs in a manner that promotes public confidence, avoids the improper use of influence of their office and conflicts of interests, both apparent and real. They recognize the need to uphold both the letter and the spirit of the law including policies adopted by Council.
- 3. This Code of Conduct ("Code") ensures that Members share a common basis and understanding for acceptable conduct, in concert with and beyond the minimum standards of behaviour set out in the existing legislative framework.
- 4. This Code is consistent with the principles of transparent and accountable government, and reflective of the City's core values of Caring, Creativity, Integrity and Sustainability.

### Scope:

- 5. This Code applies to all Members of Council and all members of Committees, whether elected or appointed, unless otherwise identified.
- 6. This Code is to be given broad, liberal interpretation in accordance with applicable legislation and the definitions set out herein. As a living document the Code will be brought forward for review at the end of each term of Council, when relevant legislation is amended, and at other times when



appropriate to ensure that it remains current and continues to be a useful guide to Members.

- 7. Subject to section 8, where a local board of the City has not adopted a code of conduct, such board shall be deemed to have adopted this Code, with necessary modifications, except where a Part indicates that it specifically applies to Council or Committee.
- 8. This Code does not apply to local boards that have their own enabling legislation including but not limited to the Grey Sauble Conservation Authority, Owen Sound & North Grey Union Public Library Board and the Owen Sound Police Services Board.

### **Application:**

- 9. Commentary and examples used in this Code are illustrative and not exhaustive. From time to time, additional commentary and examples may be added to this document by the Integrity Commissioner and supplementary materials may also be produced as deemed appropriate.
- 10. Where a Member discloses all known facts to the Integrity Commissioner and as long as those facts remain unchanged, the Member may rely on written advice provided by the Integrity Commissioner. The Integrity Commissioner will be bound by the advice given, as long as the facts remain unchanged, in the event that he or she is asked to investigate a complaint.
- 11. Members seeking clarification of any part of this Code should consult with the Integrity Commissioner.

#### **Definitions:**

- 12. For the purposes of this policy,
  - "City" means The Corporation of the City of Owen Sound.
  - "Closed Session" means a portion of a meeting closed to the public in accordance with section 239(2) or 239(3) of the *Municipal Act*, 2001.



"Family" includes "child", "parent" and "spouse" as those terms are defined in the *Municipal Conflict of Interest Act* (set out below for ease of reference), and also includes:

- step-child and grand-child;
- siblings and step-siblings;
- aunt/uncle, niece/nephew, first cousins;
- in-laws, including mother/father, sister/brother, daughter/son;
   and
- any person who lives with the Member on a permanent basis.
- a. "Child" means a child born within or outside marriage and includes an adopted child and a person whom a parent has demonstrated a settled intention to treat as a child of his or her family.
- b. "Parent" means a parent who has demonstrated a settled intention to treat a child as a member of his or her family whether or not that person is the natural parent of the child.
- c. "Spouse" means a person to whom the person is married or with whom the person is living in a conjugal relationship outside of marriage.

"Member" means a member of:

- the Council of the City, including the Mayor; and
- a Committee as identified in the City's Board and Committee By-law.
- "Municipal Act" means the Municipal Act, 2001, S.O. 2001, c. 25.
- "MCIA" means the *Municipal Conflict of Interest Act*, R.S.O. 1990, c. M.50.
- "MFIPPA" means the *Municipal Freedom of Information and Protection of Privacy Act*, R.S.O. 1990, c.M.56.
- "Social Media" means publicly available, third party hosted, interactive web technologies used to produce, post and interact through text, images, video and audio to inform, share, promote, collaborate or network.



"Staff" includes the City Manager, Directors, Managers, Supervisors and all non-union and union staff whether full-time, part-time, contract, seasonal or volunteers.

### **Guiding Principles:**

- 13. Members shall serve the public and their constituents in a conscientious and diligent manner.
- 14. Members should be committed to performing their functions with integrity, impartiality and transparency.
- 15. Members shall perform their duties in office and arrange their private affairs in a manner that promotes public confidence and will bear close public scrutiny.
- 16. There is a benefit to municipalities when members have a broad range of knowledge and continue to be active in their own communities, whether in business, in the practice of a profession, in community associations, and otherwise.

### Policy:

### Part 1 - Avoidance of Conflicts of Interest

#### 17. In this Part:

- a. "disqualifying interest" means an interest in a matter that, by virtue of the relationship between the Member and other persons or bodies associated with the matter, is of such a nature that reasonable persons fully informed of the facts would believe that the Member could not participate impartially in the decision-making processes related to the matter.
- b. "non-disqualifying interest" means an interest in a matter that, by virtue of the relationship between the Member and other persons or



bodies associated with the matter, is of such a nature that reasonable persons fully informed of the facts would believe that the Member could participate impartially in the decision-making processes related to the matter so long as:

- The Member fully discloses the interest so as to provide transparency about the relationship; and
- The Member states why the interest does not prevent the Member from making an impartial decision on the matter.
- 18. Members shall not participate in the decision-making processes associated with their office when prohibited to do so by the MCIA.
- 19. Members shall not participate in the decision-making processes associated with their office when they have a disqualifying interest in a matter.
- 20. For greater certainty:
  - a. Members shall not participate in the decision-making processes associated with their office when they have a direct, indirect or deemed pecuniary interest in a matter, except in compliance with the MCIA.
  - b. Members shall not participate in the decision-making processes when they have an interest that though in compliance with the MCIA, is nevertheless a disqualifying interest by virtue of the nature of the relationship between the Member and other persons or bodies to be affected by the decision.
- 21. Treatment of Non-Disqualifying Interests:
  - a. Members may participate in the decision-making processes when they have a non-disqualifying interest provided they file at their earliest opportunity a Transparency Disclosure in a form and manner established by the City Clerk acting in consultation with the Integrity Commissioner.



b. Transparency Disclosures are public documents and shall be available for public viewing.

#### 22. Determination of Interest:

a. The determination of whether an actual disqualifying interest or an actual non-disqualifying interest exists, when challenged, is subject to the determination by the Integrity Commissioner of whether a reasonable person fully informed of the facts would believe that the Member could not participate impartially in the decision-making processes related to the matter.

Commentary: Members should be committed to performing their functions with integrity and to avoiding the improper use of the influence of their office, and private conflicts of interest, both apparent and real. Members shall also not extend in the discharge of their official duties, preferential treatment to Family members, organizations or groups in which they or their Family members have a direct or indirect pecuniary interest.

Members have a common understanding that in carrying out their duties, they will not participate in activities that grant, or appear to grant, any special consideration, treatment or advantage to a Family member or an individual which is not available to every other individual.

Members are governed by the MCIA. The Integrity Commissioner is empowered to investigate and rule on all conflicts of interest, whether pecuniary or non-pecuniary.

Members may seek conflict of interest or other advice, in writing, from the Integrity Commissioner. Where Members choose to seek external legal advice on conflict of interest or other Code issues, these fees will not be reimbursed by the City and cannot be charged to any office account.

When a Member, despite the existence of an interest, believes that he or she may still participate in a matter with an open mind, the public interest is best served when the Member is able to articulate the interest, and why the interest does not amount to a disqualifying conflict of interest.



Members must remain at arm's length when City staff or Council are asked to consider a matter involving a Family member or a person or organization with whom the Member has a real or apparent conflict of interest.

- 23. Members who seek advice from the Integrity Commissioner with respect to the application of this Part may rely on the provisions of section 10 and Part 17, "Acting on Advice of Integrity Commissioner."
- 24. Members shall avoid self-dealing or any other interest in a contract made by them in an official capacity and shall not contract with the City or any agency thereof for the sale and purchase of supplies, services, material or equipment or the rental thereof.

Commentary: Members should not place themselves in a position where they are both buyer and seller in a transaction. For example, a graphic designer who is a Member of Council cannot 'sell' graphic design services to the City for the production of a councillor's newsletter.

25. Members shall not engage in an occupation or the management of a business that conflicts with their ability to diligently carry out their role as a Member, and shall not in any case profit directly or indirectly from such business that does or has contracted with the City.

Commentary: Members may for example teach, or run a business that does not conflict or interfere with their duties.

- 26. Despite section 25, a Member may hold office or a directorship in an agency, board, commission or corporation where the Member has been appointed by City Council or by the Council of the County of Grey, or by the Federal or Provincial Government.
- 27. Despite section 25, a Member may hold office or directorship in a charitable service or other not-for-profit corporation subject to the Member disclosing all material facts to the Integrity Commissioner and obtaining a written opinion from the Integrity Commissioner approving the activity, as carried out in the specified manner, which concludes that the Member does not have a conflict between his/her private interest and public duty. In circumstances



where the Integrity Commissioner has given the Member a qualified opinion, the Member may remedy the situation in the manner specified by the Integrity Commissioner.

Commentary: Examples of exceptions include hospital boards, charitable boards, police services boards, community foundations, the Association of Municipalities of Ontario, the Federation of Canadian Municipalities, service clubs such as the Kiwanis Club, Rotary Club and other not-for-profit organizations. Members should exercise caution if accepting such positions if the organization could be seeking a benefit or preferential treatment from the City at any time.

The legislative obligation is set out in the MCIA. If the Member, or a Family member of the Member, sits on a body which has a pecuniary interest in a matter before Council/Board/Committee (such as an application for grant, support or other contribution), that Member has a deemed pecuniary interest. The Member should disclose the interest and should not participate in or vote on such matter, in compliance with the obligations of s.5, MCIA.

The Code captures the broader common law responsibility and requires Members to avoid any possible appearance of favoring organizations or groups on which the Member's Family members serve.

Family members of Members are not precluded, or even discouraged, from serving on not-for-profit organizations or other bodies. However, where Family members of Members serve in such a capacity, the Member should declare a conflict of interest whenever there is a matter for consideration of Council/Board/Committee in which the not-for-profit organization or body has a pecuniary interest.

For this reason, the following questions may assist Members in assessing whether they should be a member of the body, or if their Family member is a Member of the body, when a matter may give rise to a conflict:

• Is this a corporation created to carry on municipal business on behalf of the City, or to which I am appointed because I am a Council appointee? In these cases MCIA, s.4(h) exempts Members from MCIA disclosure/recusal obligations.



- If no, is this a body (a board, commission, or corporation) which seeks City resources such as space, support, funds?
- If yes, the Member should not serve on the board of directors.
- If a Family member (spouse, sibling, child) of the Member is a member of the body, then the Member should declare a conflict of interest any time Council or Committee is considering a matter in which the body has a pecuniary interest. In this way, there is no perception that the Member is giving preferential consideration to the body on which the Member's Family member serves.

### Part 2 - Gifts, Benefits and Hospitality

#### 28. In this Part:

- a. "Gift" means money, fee, advance, payment, gift, gift certificate, promise to pay, property, travel, accommodation, entertainment, hospitality or any other personal benefit connected directly or indirectly with the performance of a Member's duties of office, but excludes:
  - i. Compensation authorized by law;
  - ii. Political contributions otherwise reported by law, in the case of Members running for office;
  - iii. Services provided by persons volunteering their time;
  - iv. Contributions of value that are specifically addressed in other provisions of this Code; and
  - v. Gifts provided to the City and which are logged, archived and/or publicly displayed as such.
- b. A Gift provided with the Member's knowledge to a Family member or to a Member's staff that is connected directly or indirectly to the performance of the Member's duties, is deemed to be a Gift to that Member.



- c. "Token of Appreciation" means such gifts or benefits that normally accompany the responsibilities of office and are received as an incident of protocol or social obligation, or which are a suitable memento of a function honouring the Member.
- d. "Official Hospitality" means food, lodging, transportation and entertainment provided by Provincial, Regional and local governments or political subdivisions of them, by the Federal government or by a foreign government within a foreign country or at a conference, seminar or event where the Member is either speaking or attending in an official capacity at an official event (such as at meetings of AMO, FCM, or conducted by providers of continuing education).
- e. "Business Hospitality" means entertainment, food and beverages consumed at banquets, receptions or similar events, if:
  - i. attendance serves a legitimate business purpose;
  - ii. the person extending the invitation or a representative of the organization is in attendance; and
  - iii. the value is reasonable and the invitations infrequent.
- f. "Publications" means communication to the offices of a Member, including subscriptions to newspapers, and periodicals.
- 29. No Member shall accept any Gift unless expressly permitted by this Part.
- 30. No Member shall accept any Gift involving the use of property or facilities, such as a vehicle, office, club membership or vacation property at less than reasonable market value or at no cost. Notwithstanding this prohibition, with specific approval provided by Council, a Member may be sponsored to attend educational site visits connected with an identified project.
- 31. Gifts identified in Column B of Table '1' may be accepted by a Member provided the Gift is disclosed in accordance with the conditions set out in Column 'C'.



- 32. Gift Disclosure, where required, is to be accomplished by filing within 30 days of receipt of the gift or reaching the annual limit, a Member Information Statement in a form prescribed by the Integrity Commissioner and providing same to the City Clerk for posting on the City's web site.
- 33. Gifts identified in Column B of Table '1' shall not be accepted, without the Integrity Commissioner's specific approval, when the conditions set out in Column 'D' are applicable.
- 34. In providing advice to a Member about their obligations respecting Gifts, or in considering any inquiry with respect to a Member Information Statement or an assertion that this Part has been breached, or in providing consent, where required, that a Gift may be accepted, the Integrity Commissioner shall determine whether the receipt of the Gift might, in the opinion of the Integrity Commissioner, create a conflict between a private interest and the public duty of the Member. In the event that the Integrity Commissioner makes that preliminary determination, he/she shall call upon the Member to justify receipt of the gift or benefit.
- 35. Should the Integrity Commissioner determine the receipt of a Gift was inappropriate, the Integrity Commissioner may direct the Member to return the gift, reimburse the donor for the value of any gift or benefit already consumed, or the Integrity Commissioner may order the Member to forfeit the gift or remit the value of any gift or benefit already consumed to the City, or a City agency, board or commission. Any such direction ordered by the Integrity Commissioner shall be a matter of public record.



#### 36. In this table:

- a. "Gift Disclosure" is a value at which the Gift, or the cumulative value from one source in a calendar year is disclosable.
- b. "Gift No Longer Allowable" is a condition or value beyond which the Gift is not allowable (value assessed on basis of single Gift or cumulative Gift value from one source in a calendar year)

TABLE 1 - Gift Treatment and Disclosure

Type of Gift	<u>Examples</u>	Gift Disclosure	Gift No Longer Allowable
Token of Appreciation	Plaques, Pens, Mugs, Vase, Event Photos, and similar	No need to record - Deemed Zero Value	Value of a single gift is over \$500  (allowable with IC approval)
	Perishable (includes flowers, food) Token of	No need to record - Deemed Zero Value	Alcohol – gift(s) with value over \$100
	Gift to City	Not a 'Gift'. No need to record. City staff to record and take possession unless otherwise on public display. Deemed Zero Value	• N/A



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Type of Gift	<u>Examples</u>	Gift Disclosure	Gift No Longer Allowable
	Publications	No need to record - Deemed Zero Value	• N/A
	Art	\$100	Gift(s) with value over     \$500
Course of Business  Business  Business  Hospitality	\$100	Gift(s) with value over     \$500	
		\$100	<ul> <li>Gift(s) with value over \$750</li> <li>More than two Event Tickets (Golf, Gala, Sporting, Entertainment) per event</li> <li>More than one event per year from the same person or organization</li> <li>(allowable with IC approval)</li> </ul>
	Official Hospitality	\$500	• N/A

Commentary: Gifts and benefits are often received by elected officials in the course of their duties and attendance at public functions is expected and is considered part of their role. Business-related entertainment and gift-giving can be a token of respect and admiration for the elected official, but can also be seen as



an instrument of influence and manipulation. The object of this Part is to provide transparency around the receipt of incidental gifts and benefits and to establish a threshold where the total value could be perceived as potentially influencing a decision.

The practical problems that nominal gifts and benefits create require a Code that provides clarity and transparency. Personal integrity and sound business practices require that relationships with developers, vendors, contractors or others doing business with the City be such that no Member is perceived as showing favouritism or bias toward the giver. There will never be a perfect solution.

Members who are Members of both City and County Council will be subject to both this Part and the rules in place for the County of Grey governing the receipt of gifts, benefits and hospitality. Where a gift, benefit or hospitality offering is made within the exclusive scope of the Member's duties as a Member of either County Council or City Council, it will be clear which provision will govern. However, since business or personal interactions with Members of Council are not always specific to a discrete matter easily identified as either a County or local matter, in many, if not most circumstances, the Member may be subject to both the provisions adopted by both municipalities. In such cases the more stringent provision would govern.

Each Member is individually accountable to the public and is encouraged to keep a list of all gifts and benefits received from individuals, firms or associations, with estimated values, in their offices for review by the Integrity Commissioner in the event of a complaint.

Use of real estate or significant assets or facilities (i.e. a vehicle, office, vacation property or club membership) at a reduced rate or at no cost is not an acceptable gift or benefit.

Attending a vacation property (e.g. cottage) at the invitation of a personal friend/neighbour would not be subject to the Code's Gifts, Benefits and Hospitality provision unless the person inviting the Member also had an application or other similar dealings with the municipality.



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Proper caution and diligence must however be exercised when a social function occurs within close proximity to the individual having an issue before Council/Board/Committee or staff for approval. It is always prudent to consult with the Integrity Commissioner before accepting or attending at any such engagements. Any doubts about the propriety of a gift should be resolved in favour of not accepting it or not keeping it. It may be helpful to consult with the Integrity Commissioner when a Member chooses to decline a gift as well as when a recipient may opt to keep a gift.

An invitation to attend a function with a developer or supplier could be seen as allowing the giver an opportunity to influence the elected official. Such invitations should only be accepted if the invitation is within the scope of permissible gifts and benefits, meaning that Members should not consistently accept invitations from the same individual or corporation and should avoid any appearance of favouritism.

For clarification, an invitation to an event celebrating the successful completion of a development or project or the opening of a new business on the other hand could serve a legitimate business purpose and be seen as part of the responsibilities of office provided the person extending the invitation or that person's representative is in attendance.

An invitation to attend a charity golf tournament or fund-raising gala, provided the Member is not consistently attending such events as a guest of the same individual or corporation, is also part of the responsibilities of holding public office. Likewise, accepting invitations to professional sports events, concerts or dinners may serve a legitimate business purpose. Where a Member is uncertain in regards to whether an invitation is or is not appropriate, it may be prudent to consult with the Integrity Commissioner before attending any such event.

Regular invitations to lunch or dinner with persons who are considered friends of Members is acceptable in situations where the Member pays their portion of the meal expense and treats it as a personal expense, meaning a claim is not made under the Council Budget Policy. Proper caution and diligence not to discuss matters before the City for a decision must be exercised at all times. When in doubt it is prudent to consult with the Integrity Commissioner.



**Boards and Committees** 

Title: Code of Conduct for Members of Council, Local

### Part 3 - Council Member's Expenses

- 37. This Part is only applicable to Council members and would be applicable to local board members if this Code is adopted by a local board.
- 38. There are a range of expenses that support Council members' role in community development and engagement activities. For federal and provincial elected officials, these expenses are often paid for by Riding Association funds. Municipal elected officials do not have this benefit. Council members should refer to the Council Budget Policy for guidance on expenses eligible for reimbursement.
- 39. As community leaders, Council members may lend their support to and encourage community donations to registered charitable, not-for-profit and other community-based groups. Monies raised through fundraising efforts shall go directly to the groups or volunteers or chapters acting as local organizers of the group and Council members should not handle any funds on behalf of such organizations.
- 40. Council members routinely perform important work in supporting charitable causes and in so doing, there is a need for transparency respecting the Council members involvement. The following guidelines shall apply:
  - Council members should not directly or indirectly manage or control any monies received relating to community or charitable organizations fundraising;
  - b. Council members or persons acting on behalf of a Council member shall not solicit or accept support in any form from an individual, group or corporation, with any pending significant planning, conversion or demolition variance application or procurement proposal before City Council, which the Council member knew or ought to have known about.
  - c. With reference to Council member-organized community events, Council members must report to the Integrity Commissioner, the names of all donors and the value of their donation to the event.



- d. No donation cheques should be made payable to a Council member. Council members may only accept donation cheques made payable to a charity or community group and only for the purpose of passing the cheques on to such group.
- e. Council members should not personally handle any cash or e-transfers on behalf of any charitable organization, not-for-profit or community group, and should always remain at arm's length from the financial aspects of these community and external events. If a Council member agrees to fundraise on behalf of a charity or community group, the Council member should ensure that payment is received by a means that does not involve cash, including bank draft, money order, credit card or cheque made payable to the applicable group or organization.
- 41. Nothing included herein affects the entitlement of a Council member to:
  - urge constituents, businesses or other groups to support community events and advance the needs of a charitable organization put on by others in the City;
  - b. play an advisory, ex officio or honourary role in any charitable or nonprofit organization that holds community events in the City; and
  - c. collaborate with the City and its agencies, boards or commissions to hold community events.

Commentary: By virtue of the office, Council members will be called upon to assist various charities, service clubs and other non-profits as well as community associations, by accepting an honourary role in the organization, lending their name or support to it or assisting in fundraising. Transparency and accountability are best achieved in today's era by encouraging contributors to make donations to such organizations on-line through a website or where that is not possible through a cheque made payable directly to the organization. Cash should never be accepted.



#### Part 4 - Confidential Information

- 42. No Member shall disclose the content of any such matter, or the substance of deliberations, of a Closed Session until the Council or Committee discusses the information at a meeting that is open to the public or releases the information to the public.
- 43. No Member shall disclose or release by any means to any member of the public, any confidential information acquired by virtue of their office, in either oral or written form, except where required by law or authorized by Council to do so.
- 44. No Member shall use confidential information for personal or private gain, or for the gain of relatives or any person or corporation.
- 45. No Member should directly or indirectly benefit, or aid others to benefit, from knowledge respecting bidding on the sale of City property or assets.
- 46. Members should not access or attempt to gain access to confidential information in the custody of the City unless it is necessary for the performance of their duties and is not prohibited by Council policy.

Commentary: Confidential information includes information in the possession of, or received in confidence by, the City that the City is either prohibited from disclosing, or is required to refuse to disclose, under MFIPPA, or any other legislation.

MFIPPA restricts or prohibits disclosure of information received in confidence from third parties of a corporate, commercial, scientific or technical nature, information that is personal, and information that is subject to solicitor-client privilege.

The Municipal Act allows information that concerns personnel, labour relations, litigation, property acquisitions and security of the property of the City or a local board, and matters authorized in other legislation including MFIPPA, to remain confidential. For the purposes of the Code, "confidential information" includes this type of information.



Under the City's Procedural By-law, a matter that has been discussed at a Closed Session remains confidential, until such time as a condition renders the matter public. The following are examples of the types of information that a Member must keep confidential:

- items under litigation, negotiation, or personnel matters;
- information that infringes on the rights of others (e.g. sources of complaints where the identity of a complainant is given in confidence);
- price schedules in contract tender or request for proposal submissions if so specified;
- information deemed to be "personal information" under the MCIA; and
- statistical data required by law not to be released (e.g. certain census or assessment data).

Where it is clear that a communication was not made in a confidential manner (i.e. copied to others, or made in the presence of others) or the manner of communication undermines the validity of labelling it "Confidential", such communication will not be given any higher level of confidentiality than any other communication. The words "Privileged", "Confidential" or "Private" will not be understood to preclude the appropriate sharing of the communication for the limited purpose of reviewing, responding or looking into the subject-matter of the communication.

### Part 5 - Use of City Resources

- 47. No Member shall use for personal purposes any City staff services, property, equipment, services, supplies, websites, blogs, or other City-owned materials, other than for purposes connected with the discharge of City duties.
- 48. No Member shall obtain personal financial gain from the use or sale of City developed intellectual property (for example, inventions, creative writings and drawings), computer programs, technical innovations or any other item capable of being patented. Members acknowledge and do not dispute that all such property remains exclusively that of the City.



49. No Member shall use information gained in the execution of his or her duties that is not available to the general public, for any purposes other than his or her official duties.

Commentary: Members, by virtue of their position, have access to a wide variety of property, equipment, services and supplies to assist them in the conduct of their City duties as public officials.

While most of this property is provided within the confines of City Hall, much of it is transportable or may be provided for home use, given the nature of the demands placed on Members in carrying out their duties and in recognition of the fact that the City does not provide constituency offices to Members. Members are held to a higher standard of behaviour and conduct and therefore should not use such property for any purpose other than for carrying out their official duties. For clarity, this Part is intended to prohibit the use of City resources for purposes such as running a home business. It is not intended to prohibit occasional personal use, but it should be subject to practical limitations.

Careful attention should be given to the provisions of the City's Council Budget Policy which identifies approvable allowable expenses. During election campaigns, the provisions of Parts 6 and 7 will apply.

- 50. No Member shall use the services of City staff, or make requests for documents or information from City staff, unless such information is required for the purpose of carrying out their duties as public officials.
- 51. No Member shall include in his or her website, newsletters, E-mails or other printed material, advertising of businesses in the City, including the distribution of gift certificates, free tickets and compiling a list of businesses located in the City. Attending and reporting the opening of a new business or a business event in the City is permissible and a Member may thank verbally or in a newsletter, a business by name or an employee of that business, which contributes to a City event provided that no such recognition shall constitute an endorsement of such business.



### Part 6 - Election Campaigns

- 52. Members are required to follow the provisions of the *Municipal Elections Act,* 1996 and Members are accountable under the provisions of that statute.
- 53. Members are required to follow the provisions of the City's Use of City Resources during Elections Policy.
- 54. Members shall be respectful of the role of the City Clerk in managing the municipal election process and meeting all statutory requirements in respect thereof. The City Clerk must ensure all candidates are treated equally and no candidate for elected office should interfere with how the Clerk carries out these duties.

### Part 7 - Improper Use of Influence

- 55. No Member shall use the influence of his or her office for any purpose other than for the exercise of his/her official duties.
- 56. Members shall not contact members of any tribunal regarding any matter before it, such as the Committee of Adjustment, which is charged with making independent decisions and whose members have been appointed by Council. Members may with prior written notice to the secretary of the tribunal, infrequently attend meetings to provide the tribunal with history and context of an application before the tribunal. Members may send a letter or e-mail addressed to the secretary of such tribunal expressing the views of the Member on behalf of the community.
- 57. The section applies to Council members only. If Council has taken a position in an Ontario Municipal Board/Local Planning Appeal Tribunal ("OMB/LPAT") matter and instructed the City Solicitor to appear at a hearing in support of such position, no member of Council who disagrees with such position, shall give evidence at such hearing or otherwise work against the will of Council in such matter. With the consent of the lawyer assigned to represent the City at an OMB/LPAT hearing, a Council member who is in support of the Council instructions to such lawyer, may give evidence at an OMB/LPAT hearing.



Notwithstanding the above, if the OMB/LPAT has decided to mediate a dispute between parties in a matter, any member of Council may offer his or her services to assist with such mediation regardless of his or her position in the matter and participate, if approved by the OMB/LPAT mediator.

Commentary: Examples of prohibited conduct are the use of one's status as a Member of Council to improperly influence the decision of another person to the private advantage of oneself, or one's Family member, or friends. This would include attempts to secure preferential treatment beyond activities in which Members normally engage on behalf of their constituents as part of their official duties. Also prohibited is the holding out of the prospect or promise of a future advantage through a Member's supposed influence within Council in return for present actions or inaction.

Contact with members of tribunals appointed by Council on any case might be viewed as attempts to intimidate the tribunal member. Generally, members of Council should not take part in the proceedings of any other tribunal where the City is a party unless such participation is approved by the Integrity Commissioner.

#### Part 8 - Business Relations

- 58. No Member shall allow the prospect of his/her future employment by a person or entity to affect the performance of his/her duties to the City, detrimentally or otherwise.
- 59. No Member shall borrow money from any person who regularly does business with the City unless such person is an institution or company whose shares are publicly traded and who is regularly in the business of lending money, such as a credit union.
- 60. No Member shall act as a paid agent before Council or a Committee or any agency or board of the City.
- 61. No Member shall refer a third party to a person, partnership or corporation in exchange for payment or other personal benefit.



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## Title: Code of Conduct for Members of Council, Local Boards and Committees

#### Part 9 - Member Conduct

- 62. Members shall conduct themselves at meetings with decorum in accordance with the provisions of the City's Procedural By-law.
- 63. Members shall endeavour to conduct City business and all the duties associated with their office in an open and transparent manner (other than for those decisions which by virtue of legislation are authorized to be dealt with in a confidential manner in closed session), and in so doing, allow the public to view the process and rationale which was used to reach decisions and the reasons for taking certain actions.

Commentary: Members recognize the importance of cooperation and strive to create an atmosphere during Council and Committee meetings that is conducive to solving the issues before Council or Committee, listening to various points of view and using respectful language and behaviour in relation to all of those in attendance.

Various statutes, the Procedure By-law and decisions by courts and quasi judicial tribunals and the Information and Privacy Commission, establish when Council and Committees can discuss issues in closed session. Transparency requires that Council and Committees apply these parts narrowly so as to best ensure that decisions are held in public session as often as possible.

Unless prohibited by law, Members should clearly identify to the public how a decision was reached and the rationale for so doing.

- 64. Members shall make every effort to participate in a caring and conscientious manner in the activities of the committees, agencies, boards, commissions and advisory committees to which they are appointed by the City or by virtue of being an elected official.
- 65. Members shall conduct themselves with appropriate decorum at all times.

Commentary: As leaders in the community, Members are held to a higher standard of behaviour and conduct, and accordingly their behaviour should be exemplary.



#### Part 10 - Media Communications

- 66. Members will accurately communicate the decisions of Council or the recommendations of Committee, even if they disagree with the majority decision of Council or Committee, and by so doing affirm the respect for and integrity in the decision-making process.
- 67. Members will keep confidential information confidential, until such time as the matter can properly be made public.
- 68. In all media communications, including social media, Members will treat each other, staff and members of the public with decorum, dignity and respect, and shall avoid messaging that amounts to abuse, bullying or intimidation.

Commentary: A Member may state that he/she did not support a decision, or voted against the decision. A Member should refrain from making disparaging comments about other Members or about Council or Committee processes and decisions.

When communicating with the media, a Member should at all times refrain from speculating or reflecting upon the motives of other Members in respect of their actions as a Member of Council or Committee.

While openness in government is critical, governments also must respect confidentiality when a matter must remain, at least for a period of time, confidential. Breaches of confidentiality by Members erodes public confidence.

While Members are encouraged to actively participate in vigorous debate, Members should understand that they are part of a representative body and should not engage in social media as if they are outsiders. In this regard, caution should be exercised when blogging, posting, tweeting, re-posting and linking to posts using social media, whether the Member is using a personal account or a City account.

Members who post blogs are engaging in journalism and should recognize that the Canadian Association of Journalists has identified the ethical conflict faced by



journalists holding elected public office. It is recognized that there is an irreconcilable conflict in holding both roles.

While social media can be an excellent tool for communicating quickly with constituents and sharing ideas and obtaining input, social media can breed incivility that generally is avoided in face-to-face interactions. In a world where a transitory comment can become part of the permanent record, Members should exercise restraint in reacting too quickly, or promoting the social media posts of others whose views may be disparaging of Council or Committee decisions or another Member's perspectives.

### Part 11 - Respect for the City By-laws and Policies

- 69. Members shall encourage public respect for the City and its by-laws.
- 70. Members shall adhere to such by-laws, policies and procedures adopted by Council that are applicable to them.

Commentary: A Member must not encourage disobedience of a City by-law in responding to a member of the public, as this undermines confidence in the City and in the Rule of Law.

### Part 12 - Respectful Workplace

- 71. Members are governed by the City's Workplace Violence, Harassment & Sexual Harassment Policy. All Members have a duty to treat members of the public, one another and staff appropriately and without abuse, bullying or intimidation and to ensure that their work environment is free from discrimination and harassment.
- 72. All complaints received involving Members under the Workplace Violence, Harassment & Sexual Harassment Policy shall be referred to the Integrity Commissioner for processing in accordance with both the said policy and the Code of Conduct Complaints Procedure.



73. The Ontario Human Rights Code applies in addition to the City's Workplace Violence, Harassment & Sexual Harassment Policy.

Commentary: It is the policy of the City that all persons be treated fairly in the workplace in an environment free of discrimination or personal and sexual harassment.

The City's Workplace Violence, Harassment & Sexual Harassment Policy ensures a safe and respectful workplace environment and provides for the appropriate management of any occurrences of harassment and discrimination as those terms are defined in the policy.

The City's Workplace Violence, Harassment & Sexual Harassment Policy applies equally to Members and members of staff. It will provide guidance to the Integrity Commissioner when a complaint is received involving a Member.

### Part 13 – Conduct Respecting Staff

74. Members shall act in accordance with the City's Council-Staff Relations Policy.

## Part 14 - Employment of Members' Relatives/Family Members

- 75. No Member shall attempt to influence the outcome, or to influence any City employee to hire or promote a Family member.
- 76. No Members shall make any decision or participate in the process to hire, transfer, promote, demote, discipline or terminate any Family member.
- 77. No Member shall supervise a Family member, or be placed in a position of influence over a Family member.
- 78. No Member shall attempt to use a Family relationship for his or her personal benefit or gain.



79. Every Member shall adhere to the City's Staffing Policy and Procedures.

Commentary: If a Family member of a Councillor is an applicant for employment with the City or is a candidate for promotion or transfer, the Family member will proceed through the usual selection process pursuant to the City's hiring policies, with no special consideration.

### Part 15 - Not Undermine, Work Against Council Decisions

80. Members shall not actively undermine the implementation of Council decisions.

Commentary: The role of Members, once a council decision is made, is to support the implementation of that decision, not to work against its implementation, publicly or behind the scenes. Council decisions are arrived at following discussion and debate, reflecting the democratic process. Members are expected to engage in debate with their fellow Members through the democratic process of government. However, once Council has made its decision, Members must recognize that decision as the duly-considered decision of the body. As members of that body, individual members – those who did not agree with the decision - are not to engage in activities that seek to challenge or undermine that decision.

Members can express disagreement with Council's decisions, but it is contrary to the ethical behaviour of Members to actively seek to undermine, challenge or work against Council's decisions.

- 81. Members shall not engage in litigation or other legal challenges against the municipality or Council's decisions.
  - a. Despite this provision, Members may pursue a complaint or request for investigation under any of the oversight, transparency and accountability mechanisms provided under Part V.1 and under section 239 of the *Municipal Act*.

Commentary: When Members are allowed to participate in activities to challenge Council's properly considered decisions, such as legal challenges or other



forms of litigation, this is contrary to the interests of the municipality as determined by the decision of the democratically elected governing body, Council. It can create challenges to staff as to when and how much information can be provided to Council or Committee (legal advice for example) because of the presence of a legal challenge, which may benefit by 'insider knowledge'.

82. Despite this Part, Members may seek to have a decision reconsidered in accordance with the Procedural By-law.

### Part 16 - Reprisals and Obstructing

- 83. It is a violation of the Code to obstruct the Integrity Commissioner in the carrying out of his/her responsibilities.
- 84. No Member shall threaten or undertake any active reprisal against a person initiating an inquiry or complaint under the Code, or against a person who provides information to the Integrity Commissioner in any investigation.
- 85. It is a violation of the Code to destroy documents or erase electronic communications or refuse to respond to the Integrity Commissioner where a formal complaint has been lodged under the Code.

### Part 17 - Acting on Advice of Integrity Commissioner

86. Any written advice given by the Integrity Commissioner to a Member binds the Integrity Commissioner in any subsequent consideration of the conduct of the Member in the same matter, as long as all the relevant facts were disclosed to the Integrity Commissioner, and the Member adhered to the advice given.

### Part 18 – Implementation

87. Members are expected to formally and informally review their adherence to the Code on a regular basis or when so requested by Council.



88. At the beginning of each term, a Code of Conduct component will be included as part of the orientation and Members are encouraged to attend.

Commentary: Members are expected to understand the obligations on elected or appointed officials set out in this Code, and are encouraged to contact the Integrity Commissioner for any clarification required.

### Related Policies & Legislation:

- 89. The Municipal Act is the primary piece of legislation governing municipalities however there are other statutes that govern the conduct of Members. It is intended that the Code operate together with and as a supplement to the following legislation:
  - Municipal Act, 2001;
  - Municipal Conflict of Interest Act (MCIA);
  - Municipal Elections Act, 1996;
  - Municipal Freedom of Information and Protection of Privacy Act (MFIPPA);
  - Criminal Code of Canada
- 90. Board and Committee By-law
- 91. Procedural By-law
- 92. Council-Staff Relations Policy
- 93. Council Budget Policy
- 94. Staffing Policy and Procedures
- 95. Workplace Violence, Harassment & Sexual Harassment Policy



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### **Appendices:**

96. Complaint Process and Form

### **Revision History:**

By-law Number	Date
2019-176	October 28, 2019



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## Title: Code of Conduct for Members of Council, Local Boards and Committees

### **Appendix**

### **Code of Conduct Complaint Process**

### PART A: Informal Complaint Procedure:

- 1. Any person or representative of an organization who has identified or witnessed behaviour or an activity by a Member that they believe is in contravention of the Code of Conduct (the "Code") may wish to address the prohibited behaviour or activity themselves as follows:
  - a. advise the Member that the behaviour or activity contravenes the Code;
  - b. encourage the Member to stop the prohibited behaviour or activity;
  - c. keep a written record of the incidents including dates, times, locations, other persons present, and any other relevant information;
  - d. if applicable, confirm to the Member your satisfaction with the response of the Member; or, if applicable, advise the Member of your dissatisfaction with the response; and
  - e. consider the need to pursue the matter in accordance with the formal complaint procedure outlined in Part B, or in accordance with another applicable judicial or quasi-judicial process or complaint procedure.
- 2. All persons and organizations are encouraged to initially pursue this informal complaint procedure as a means of stopping and remedying a behaviour or activity that is prohibited by the Code. With the consent of the complaining individual or organization and the Member, the Integrity Commissioner may be part of any informal process. However, it is not a precondition or a prerequisite that those complaining must pursue the informal complaint procedure before pursuing the Formal Complaint Procedure in Part B.



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### PART B: Formal Complaint Procedure:

### **Initial Complaint**

- 1. A request for an investigation of a complaint that a Member has contravened the Code (the "complaint") shall be sent directly to the Integrity Commissioner by e-mail substantially in the form attached to this Procedure as Schedule "A".
- 2. All complaints shall be submitted by an identifiable individual (which includes the authorized signing officer of an organization).
- 3. A complaint shall set out reasonable and probable grounds for the allegation that the Member has contravened the Code. The complaint should include the following:
  - a. Name of the Member:
  - b. Provision of the Code allegedly contravened;
  - c. Facts constituting the alleged contravention;
  - d. Names and contact information of witnesses; and
  - e. Contact information for the complainant during normal business hours.
- 4. Election Blackout Period:
  - a. No investigation shall be commenced or continued, nor shall the Integrity Commissioner report to Council respecting an investigation, within the election period described within s.223.4 and 223.4.1 of the Municipal Act, except as described in those sections.

### Classification by Integrity Commissioner

5. Upon receipt of the request, the Integrity Commissioner shall make an initial classification to determine if the matter is, on its face, a complaint with respect to non-compliance with the Code and not covered by other



legislation, a complaint with respect to the *Municipal Conflict of Interest Act* or other relevant Council policies.

- 6. If the complaint, on its face, is not a complaint with respect to non-compliance with the Code or another Council policy governing ethical behaviour or the *Municipal Conflict of Interest Act*, or if the complaint is covered by other legislation, the Integrity Commissioner shall advise the complainant in writing as follows:
  - a. if the complaint on its face is an allegation of a criminal nature consistent with the *Criminal Code of Canada*, the complainant shall be advised that if the complainant wishes to pursue any such allegation, the complainant must pursue it with the appropriate police force;
  - b. if the complaint on its face is with respect to non-compliance with the Municipal Freedom of Information and Protection of Privacy Act, the complainant shall be advised that the matter will be referred for review to the City Clerk; and
  - c. the complainant shall be advised that the matter, or part of the matter, is not within the jurisdiction of the Integrity Commissioner to process, with any additional reasons and referrals as the Integrity Commissioner considers appropriate. The Integrity Commissioner may proceed with that part of the complaint that is within jurisdiction.
- 7. The Integrity Commissioner may assist the complainant in restating, narrowing or clarifying the complaint so that the public interest will be best served were the complaint to be pursued.
- 8. The Integrity Commissioner may report to Council that a specific complaint is not within the jurisdiction of the Integrity Commissioner.
- 9. The Integrity Commissioner shall report annually to Council on complaints not within the jurisdiction of the Integrity Commissioner, but, where possible, shall not disclose information that could identify a person concerned.



### Investigation

- 10. The Integrity Commissioner is responsible for performing the duties set out in this Procedure independently and shall report directly to Council in respect of all such matters. In applying this Procedure, the Integrity Commissioner shall retain the discretion to conduct investigations applying the principles of procedural fairness, and any deviation from the provisions of this Procedure for that purpose shall not invalidate the investigation or result in the Integrity Commissioner losing jurisdiction.
- 11. If the Integrity Commissioner is of the opinion that a complaint is frivolous, vexatious or not made in good faith, or that there are no grounds or insufficient grounds for an investigation, or that the pursuit of the investigation would not, in the opinion of the Integrity Commissioner be in the public interest, the Integrity Commissioner shall not conduct an investigation, or, where that becomes apparent in the course of an investigation, terminate the investigation.
- 12. The Integrity Commissioner shall file an annual report to City Council respecting the advice, education and investigations carried out in the previous year, and developments or recommendations of significance related to the role of the Integrity Commissioner. Other than in exceptional circumstances, the Integrity Commissioner will not report to Council on any complaint described in section 11 except as part of an annual or other periodic report.
- 13. Where the Integrity Commissioner rejects or terminates an investigation pursuant to this section, reasons shall be provided.
- 14. If a complaint has been classified as being within the Integrity
  Commissioner's jurisdiction and not rejected under the Investigation Section,
  the Commissioner shall investigate and may attempt to settle the complaint.
- 15. The Integrity Commissioner may in exceptional circumstances elect to exercise the powers of a Commission under Parts I and II of the *Public Inquiries Act*, as contemplated by subsection 223.4(2) of the Act.



- 16. If the Integrity Commissioner elects to conduct an inquiry under the *Public Inquiries Act*, he/she shall report to Council before proceeding, setting out the reasons for the investigation, and providing an estimate of the expected cost and time that the investigation will require, and providing an opportunity for Council to respond to the reasonableness of the expenditure of public funds for the purpose of such Commission.
- 17. When the *Public Inquiries Act* applies to an investigation of a complaint, the Integrity Commissioner shall comply with the procedures specified in that Act and this Procedure, but, if there is a conflict between a provision of this Procedure and a provision of the *Public Inquiries Act*, the provision of the *Public Inquiries Act* prevails.
- 18. The Integrity Commissioner will proceed as follows, except where otherwise required by the *Public Inquiries Act* and/or in the context of a particular situation, the principles of procedural fairness:
  - a. provide the complaint and supporting material to the Member whose conduct is in question and provide the Member with a reasonable opportunity to respond.
- 19. Except where the Integrity Commissioner determines that it is not in the public interest to do so, the name of the complainant shall be provided as part of the complaint documents.
- 20. If necessary, after reviewing the written materials, the Integrity Commissioner may speak to anyone relevant to the complaint, access and examine any of the information described in subsections 223.4(3) and (4) of the Municipal Act and may enter any City work location relevant to the complaint for the purposes of investigation and settlement.
- 21. The Integrity Commissioner shall not issue a report finding a violation of the Code on the part of any Member unless the Member has had reasonable notice of the basis for and an opportunity to comment on the proposed findings.



- 22. The Integrity Commissioner may make interim reports to Council where necessary and as required to address any instances of interference, obstruction or retaliation encountered during the investigation.
- 23. The Integrity Commissioner shall report to the complainant and the Member generally no later than 90 days after the making of the complaint.
- 24. Where the complaint is sustained in whole or in part, the Integrity Commissioner shall also report to Council outlining the findings, the terms of any settlement, or recommended corrective action.
- 25. Where the complaint is dismissed, other than in exceptional circumstances, the Integrity Commissioner shall not report to Council except as part of an annual or other periodic report.
- 26. Any recommended corrective action must be permitted in law and shall be designed to ensure that the inappropriate behaviour or activity does not continue.
- 27. If the Integrity Commissioner determines that there has been no contravention of the Code or that a contravention occurred although the Member took all reasonable measures to prevent it, or that a contravention occurred that was trivial or committed through inadvertence or an error of judgement made in good faith, the Integrity Commissioner shall so state in the report and shall recommend that no penalty be imposed.
- 28. The City Clerk shall process the report for the next meeting of Council.

#### **Council Review**

- 29. Council shall consider and respond to the report within 90 days after the day the report is laid before it.
- 30. In responding to a report, Council may:
  - a. accept the recommendation provided;



- b. vary the recommendation that imposes a penalty, subject to section 223.4, subsection (5) of the Municipal Act; or
- c. refer the recommendation back to the Integrity Commissioner.
- 31. Council can terminate the Integrity Commissioner only by a two-thirds vote of all Members.
- 32. Upon receipt of recommendations from the Integrity Commissioner, Council may, in circumstances where the Integrity Commissioner has determined there has been a violation of the Code, impose either of two penalties:
  - a. a reprimand; or
  - b. suspension of the remuneration paid to the Member in respect of his/her services as a Member of Council or a Committee, as the case may be, for a period of up to 90 days.
- 33. Upon receipt of recommendations from the Integrity Commissioner, Council may also take the following actions:
  - a. removal from membership of a Committee;
  - b. removal as chair of a Committee;
  - c. repayment or reimbursement of monies received; and/or
  - d. return of property or reimbursement of its value.

### Confidentiality

- 34. A complaint will be processed in compliance with the confidentiality requirements in sections 223.5 and 223.6 of the Municipal Act, which are summarized in the following sections.
- 35. The Integrity Commissioner and every person acting under her or his instructions shall preserve secrecy with respect to all matters that come to his or her knowledge in the course of any investigation except as required by law in a criminal proceeding.



- 36. All reports from the Integrity Commissioner to Council will be made available to the public.
- 37. Any references by the Integrity Commissioner in an annual or other periodic report to a complaint or an investigation shall not disclose confidential information that could identify a person concerned.
- 38. The Integrity Commissioner in a report to Council on whether a Member has violated the Code shall only disclose such matters as in the Integrity Commissioner's opinion are necessary for the purposes of the report.

# Code of Conduct - Schedule 'A' Formal Complaint

Email completed form to Principles Integrity at: <a href="mailto:postoffice@principlesintegrity.org">postoffice@principlesintegrity.org</a>