

GOAL #1 – HEALTHY COMMUNITY

A healthy community that recognizes the importance of leisure and active living through the provision and promotion of high quality physical, recreational, cultural, and social opportunities.

Table 8.1: Action Plans to achieve Goal #1 – Healthy Community

Subject / Topic	# Action Plans	Priority Level	Financial Implications	Status
Programming	55. Encourage residents of all ages to maintain physical, social and mental well-being through provision and/or facilitation of a range of programming opportunities and choices (including lifelong learning opportunities).	High	--	Healthy community partnership Partnership with Family Y Community Programs – Springfest, Hockey and soccer, free skates and swims.
Programming	60. The City and its partners should continue with their efforts to implement the recommendations contained within the Owen Sound and Area Physical Activity Plan.	High	As identified in the Physical Activity Plan	
Programming	61. Arts and culture programs for introductory-level activities should be considered when developing or redeveloping community facilities. In this regard, the City should look to leverage alternate funding streams and partnerships with other organizations. For more recommendations related to arts and culture, reference should be made to the City of Owen Sound Cultural Master Plan.	Medium	--	- TOM, NGUP Library - Annual review of Cultural Master Plan
Service Delivery	74. The City should work to identify synergies in implementing the Recreation, Parks and Facilities Master Plan and the	Medium	--	There is overlap and success in one area is reflected in the other

GOAL #2 – COMMUNITY DEVELOPMENT & INVOLVEMENT

A leisure delivery system that assigns responsibilities to the most adequately equipped group through enabling and assisting community providers, supporting volunteers, and providing strong municipal leadership.

Table 8.2: Action Plans to achieve Goal #2 – Community Development & Involvement

Subject / Topic	# Action Plans	Priority Level	Financial Implications	Status
Leash Free Dog Zones	37. Identify groups (or assist in establishing groups) that would be willing to be involved in the development, maintenance and/or management of the proposed off-leash dog park.	Medium	--	Leash free was studied. A decision was made- due to liability to not pursue this further.
Programming	59. Work to enhance enrolment in youth leadership programs in an effort to build a future volunteer base.	High	--	- cultural awards celebrate youth - city works to include youth through various programs (Doors Open) or through camps to build this capacity
Programming	62. The City should continue to be involved as a direct programmer in areas where introductory level skills, instruction/training, broad appeal, and affordability are key criteria and where there are no suitable non-municipal	High	--	- this is the approach to the soccer and hockey skills and power skate - city got out of daycamps- to not compete with others – Grey Roots, Y etc.
Programming	63. The City should maintain its emphasis on coordinating and facilitating leisure services within the community. This role should be reviewed if the municipality proceeds with the development of the proposed multi-use recreation facility.	High	--	- City has transitioned its role to coordination – for example – minor sports registration - role did change with the development of the JMRRRC
Programming	64. The City and community service providers should explore ways to improve program coordination and provide complementary services with a view towards addressing gaps in delivery.	Medium	--	- City role is coordination and non competition - meetings of minor sports groups coordination by City to promote coordination
Service Delivery	65. A volunteer management policy, procedures and program should be developed to define and clarify the responsibilities and parameters of the City's role in assisting community volunteers.	Low	Potential cost if prepared by external organization	Not complete
Service Delivery	66. In an effort to reduce duplication and competition between service providers, the City should organize an annual workshop with all physical activity service providers to	Medium	--	Not being done formally at this time
Service Delivery	72. The City should take a lead role in establishing an Owen Sound Sports Council and in identifying the on-going role of the Recreation Services Division with regard to the Council.	Medium	--	City has recently reviewed the role of committee and CSC has the mandate for recreation to fulfill this item. Was tried in the past

GOAL #3 – FACILITY PROVISION

A foremost commitment to the maintenance and renewal of existing recreation facilities and parks, with strategic investments being made toward new leisure infrastructure.

Table 8.3: Action Plans to achieve Goal #3 – Facility Provision

Subject / Topic	# Action Plans	Priority Level	Financial Implications	Status
New Multi-Use Facility	1. The City and community should pursue the development of a multi-use recreation facility consisting of the following components (to be confirmed via a feasibility study): <ul style="list-style-type: none"> • an indoor lane/leisure pool capable of hosting local and regional events (i.e., 25 metre length, 6 lanes) and accommodating unstructured play (e.g., slide, water play equipment); • a warm water therapeutic pool; • a fitness conditioning and strength training centre; • a gymnasium and activity rooms for classes, meetings, youth and seniors; • one new ice pad, resulting in the twinning of the Coliseum Arena (see Section 5.3.3); and • an indoor walking / running track (if feasible). 	High	Previously estimated to cost \$18-20 million to construct the proposed facility. Include some improvements to the existing Coliseum rink, but not a complete rebuild. Operating costs dependent upon numerous unresolved factors (see Appendix A & B for more).	Complete with Joint operating agreement dealing with operation and cost sharing
Indoor Aquatic Facilities	3. The City should pursue the inclusion of an indoor aquatic facility as part of the proposed multi-use facility.	High	See action plan #1	8 lane pool and therapeutic pool part of JMRRRC
Arenas	4. If it is the intention of the City to serve all of its residents and a portion of those living within the cost-sharing municipalities, a third ice pad should be provided in Owen Sound if appropriate partnerships can be reached. The City should consider twinning the Coliseum as a new stand alone single pad arena is not recommended. Planning for this facility should be undertaken in conjunction with the proposed multi-use recreation centre and/or the improvements required to the existing ice pad at the Coliseum Arena.	High	See action plan #1	JMRRRC includes a double ice pad

Table 8.3: Action Plans to achieve Goal #3 – Facility Provision

Subject / Topic	# Action Plans	Timing		Status
		Priority Level	Financial Implications	
Fitness Facilities	7. The provision of fitness facilities should be considered in the development of any new recreation centre containing an indoor aquatic facility. The City should consider a range of potential partnership approaches for operating such a facility so as not to compete directly with existing providers.	High	See action plan #1	JMRRRC constructed with a Family Y in partnership with City
Gymnasiums	8. The provision of gymnasia should be considered in the development of the proposed multi-use recreation centre.	High	See action plan #1	New gym constructed as part of JMRRRC
Seniors' Centres	11. Should a new recreation centre be developed, programming for seniors should be a key consideration in its design and operation, including the development of a dedicated space such as a quiet room/lounge for seniors' use. The need for a senior's coordinator staff position (part-time) should also be assessed.	Medium	See action plan #1 New part-time staff position = approx. \$20,000/yr	The Family y offers a full range of inclusive recreation and aquatic programs as well as those specifically geared to seniors. There are 875 seniors members of the total 5210 membership (17%). In addition have Active Lifestyles and HP Seniors
Youth Centres	14. The City should consider the provision of dedicated youth space within the multi-use recreation complex. A youth centre coordinator will be required to manage the facility.	Medium	See action plan #1 New part-time staff position = approx. \$20,000/yr	During the development of the program for the new building – dedicated space for any group was not included. There are specific youth programs and the corridors are full of students after school – doing homework.
Indoor Turf Facilities	17. The City should monitor demand for an indoor turf facility and reconsider the needs for such a facility in 5-10 years time. Should there be an identified need that can be justified through a business case, creative provision strategies should be examined, including the re-use of an	Low	Completion of a Business case, if done externally, is approximately \$30,000.	Turf is being explored by OSMSAssociation
Soccer Fields	18. Local soccer demand can be accommodated through phased expansion of the Kiwanis Soccer Complex over the next ten years (4 unlit equivalent fields will be required).	Medium	\$225,000 to \$300,000 (based on 3 new fields)	There are now a total of x fields at the complex plus field at Kelso and Victoria park. Need will be evaluated through updated master plan
Soccer Fields	19. Install lighting on 1-2 fields in the City (in addition to the field being lit this fall at the Kiwanis Complex) to better accommodate adult soccer and other field sports, which are expected to continue to gain in popularity in the future.	High	\$120,000 to \$240,000 (based on 1-2 fields receiving lights)	One field is lit. The agreement with OSMSA does include capital 5 year forecasts. Not in joint plan at this time.
Ball Diamonds	22. Ball groups should be consulted to explore options for improving existing diamonds and/or provide 1-2 additional senior diamonds (or 1 lit diamond) over the long-term.	Low	\$200,000 to \$250,000	The current inventory and whether these are meeting needs will be reviewed as part of master plan update.

Table 8.3: Action Plans to achieve Goal #3 – Facility Provision

Subject / Topic	# Action Plans	Priority Level	Financial Implications	Status
Ball Diamonds	21. The City should maintain its existing supply of usable "game quality" diamonds.	Low	--	The current inventory and whether these are meeting needs will be reviewed as part of master plan update.
Ball Diamonds	23. Consideration should be given to phasing out lower quality scrub diamonds when redeveloping parks or where the need for alternative facilities that could make use of the space is identified.	Low	To be determined	The current inventory and whether these are meeting needs will be reviewed as part of master plan update.
Other Playing Fields	24. The main field located at Victoria Park is presently needed to serve the local area schools and various field sports. Care should be exercised to ensure that a multi-use field remains available to the community at this or another suitable location.	High	--	This is reflected in agreement with Y and with Agricultural society.
Tennis Courts	25. The City, in partnership with the School Board, should proceed with the planned improvements to existing courts, including the replacement of lighting at the West Hill Secondary School tennis courts.	Low	\$75,000	Agreement with BWDSB re WHSS tennis courts. May evolve with new combined high school
Basketball Courts	26. The City should develop a basketball court (single hoop / half court) at a location to be determined on the east side of the City.	Low	\$25,000	New courts developed at Harrison Park. Courts also available at JMRRRC
Outdoor Splash Pad Facilities	27. The City should develop a spray pad at an appropriate location in the short-term. Partnership, sponsorship and funding opportunities should be pursued in this regard.	Medium	\$100,000 Cost dependent upon scale and features.	Completed in partnership with the Scenic City Order of Good Cheer.
Outdoor Splash Pad Facilities	28. Once the City's first spray pad is developed, its use and operation should be evaluated to determine if a second spray pad in another area of the City is warranted.	Medium	To be determined subject to future review.	Was evaluated as part of Harrison Park Pool Study – confirmed not currently demand for second facility
Outdoor Splash Pad Facilities	29. Continue to maintain Harrison Park pools for recreational swimming and instructional courses. Should a new public indoor pool be developed in the City, consideration should be given to modifying the programs currently offered at the Harrison Park pools.	Medium	\$100,000+ estimated in the Harrison Park Master Plan	Under review
Playgrounds	31. Decisions relating to playground installation and removal should be made on a site-specific basis, in consultation	Low	--	Ongoing – HP, Ryerson, Bayshore,

Table 8.3: Action Plans to achieve Goal #3 – Facility Provision

Subject / Topic	# Action Plans	Priority Level	Financial Implications	Status
Skateboard Parks	33. The City should continue to work co-operatively with local youth to repair, upgrade and maintain the Getaway Sk8 Board Park. Partnership, sponsorships and community involvement should be pursued to assist with this initiative.	Medium	Estimate \$1,000/year	completed in partnership with the Kiwanis – new Kiwanis Skate and Bike Park
Skateboard Parks	35. Install 'skate zones' in 1-2 City or Community Parks in under-served areas of the City (e.g., east and south).	Medium	\$5,000 to \$10,000	Evaluated this option – for health and safety and liability and enforcement – did not proceed.
Leash Free Dog Park	36. Continue with plans to develop an off-leash dog park. This facility should be adequate to serve as a City-wide facility.	Medium	\$20,000	Completed – in partnership with Mary McArthur – Major and Friends Off Leash Dog Park
Other Outdoor Facilities	38. Implement the recommendations in the Harrison Park Master Plan with respect to campground improvements, as resources permit.	High	\$560,000 to \$800,000 depending on desired upgrades (see Harrison Park Master Plan)	Electrical Grant application currently underway for upgrades to accessibility of washrooms

GOAL #4 – ACCESSIBILITY

A community that promotes safe and equitable access to facilities and services for all citizens, regardless of age, physical abilities, economic status, culture or beliefs.

Table 8.4: Action Plans to achieve Goal #4 – Accessibility

Subject / Topic	# Action Plans	Priority Level	Financial Implications	Status
Arenas	5. Revise the City's Arena Allocation Policy to allow for the more efficient and effective allocation of City's ice time.	High	--	New policy approved by committee and council. Reviewed annually and now every 2 years
Seniors' Centres	13. Because seniors currently have access to the Bayshore Community Centre and the Harrison Park Senior's Drop-In Centre, it is <u>not</u> recommended that a new stand-alone exclusive-use facility be developed for seniors. Seniors should be provided equal access to activity and meeting rooms at the proposed multi-use recreation centre, should it be developed.	High	--	Ongoing agreement on the Bayshore and McQuay.
Playgrounds	30. The City should strive to provide playground equipment within a 500-metre radius of all residential areas, without causing pedestrians to cross a major natural or man-made barrier.	Medium	--	OP has standards for park provision Will be reviewed through updated master plan – Park Rationalization
Playgrounds	32. Barrier-free play equipment should be installed in Harrison Park and Kelso Beach Park.	High	\$100,000 to \$200,000 (depends on scale)	Harrison Park – completed. Kelso Master Plan does not call for new – upgrade as fund permit
Service Delivery	69. The City of Owen Sound should continue to work collaboratively with the adjacent municipal governments to ensure appropriate access to facilities and programs in Owen Sound for all residents in the area	High	--	In absence of recreation agreements- non resident fee being applied. Policy and agreements to be reviewed.

GOAL #5 – COMMUNITY-RESPONSIVE SERVICES

Facilities and services that are flexible in meeting – and responsive to – the changing needs of the community.

Table 8.5: Action Plans to achieve Goal #5 – Community-Responsive Services

Subject / Topic	# Action Plans	Priority Level	Financial Implications	Status
Programming	54. Encourage the creation of non-programmed (e.g., unscheduled, self-initiated, and self-directed) activities for all ages and abilities.	Medium	--	Trails, partner days at JMRRRC, free swim, splash pad, skate and bike park, outdoor rink – all examples
Programming	56. The City and community service providers should explore ways to increase teen "drop-in" and unstructured recreational play opportunities.	High	--	Trails, partner days at JMRRRC, free swim, splash pad, skate and bike park, outdoor rink – all examples
Programming	57. Work with seniors' organizations to expand delivery of seniors' programs (particularly those focussed on wellness and active living). Until there is a dedicated seniors' facility in the City, a focus should be on integrating these activities into existing facilities within the community.	High	--	This is the focus of the McQuay – as a senior's resource centre. The Y has 875 seniors of 5210 members. Springfest games expanding activities and participants.
Programming	58. The Division should work with community organizations to expand programming opportunities to meet the needs of younger, more healthy and active seniors.	Medium	--	See above
Service Delivery	67. The City should establish a formal policy framework to assist in responding to special requests from the community with regard to recreation and parks facilities and services.	Medium	--	City has policy re rental reduction/forgiveness for provincial, national and international events as well as for groups raising funds for the city

GOAL #6 – PARTNERSHIPS

A community that encourages the involvement of community organizations, service providers, and adjacent municipalities in the leisure system through appropriate partnerships and other forms of collaboration.

Table 8.6: Action Plans to achieve Goal #6 – Partnerships

Subject / Topic	# Action Plans	Priority Level	Financial Implications	Status
New Multi-Use Facility	2. The City needs to decide if a partnered approach is most appropriate for the construction and/or operation of the proposed multi-use recreation facility. Should a partnership approach be supported, proposals must be evaluated against a set of pre-established criteria.	High	--	JMRRC complete and operating under a joint agreement with Family Y
Arenas	6. Seek partnerships with the Agricultural Society to examine the feasibility of constructing a separate building (e.g., pole barn) that could accommodate the Fall Fair’s indoor activities, as well as other community activities throughout the year.	Medium	To be determined.	New agreement in 2015 with Owen Sound Agricultural society – does provide terms for new or expanded buildings and ongoing partnerships
Gymnastics	10. The City could consider partnering with the Owen Sound Satellites for the provision of a gymnastics facility, should a group-initiated business plan be found acceptable to the City.	Medium	To be determined.	No proposal at this time from any gymnastics group

GOAL #7 – MAXIMIZATION OF RESOURCES

Maximization of school and community facilities and leveraging of available resources and funding opportunities to enhance the quality and range of leisure activities.

Table 8.7: Action Plans to achieve Goal #7 – Maximization of Resources

Subject / Topic	# Action Plans	Priority Level	Financial Implications	Status
Gymnasiums	9. The City should continue to work with local school boards to maintain and/or increase accessibility of school gyms to the public.	High	--	City has an agreement with BWDSB that is outdated. New agreements should be developed with all 3 boards
Seniors' Centres	12. Should a new recreation facility <u>not</u> be built in the near term, renovations to the Bayshore and Harrison Park seniors' facilities should be considered to make them more compatible to seniors' programming and seniors' needs. Considerations could include aspects related to scheduling, transportation, programming, and facility upgrades.	High	To be determined.	Not relevant
Youth Centres	15. Until a dedicated youth space is developed in the proposed multi-use recreation complex – or should it not prove to be feasible to provide – the City should investigate alternate youth centre provision strategies that provide a street-front presence in a central and accessible location.	High	To be determined.	Decision made to not have dedicated space – but the city offers many programs and initiatives aimed at youth, at the Rec facilities as well as Gallery and Library: From the TOM: A great deal of our programming for children and youth is geared towards students through our relationship with the local boards of Education. We conduct tours for students visiting the gallery, offer workshops for longer visits, as well as going into the schools to promote art, creativity and all things TOM (an initiative that we will really be working on in the fall).. Additionally we link in with the OSMiCon hosted by the Library in May, the Blueprint Project developed by Autism Ontario Grey-Bruce, the REACH group has been visiting us this summer etc. Listed below are the programmes that we are currently running:
Soccer Fields	20. Several school fields in the community are used to accommodate soccer practices and casual rentals. The City should continue to work with the school boards to maximize access to these fields, while maintaining reasonable standards of field quality and affordability.	Medium	--	See 9 above
Service Delivery	68. The City should require that grants and/or fundraising cover an appropriate percentage of the capital costs required to develop new recreation facilities. The City may, at its discretion, require that the difference between development charges and the cost of the facility be provided by grants and/or fundraising, particularly for specialized or exclusive-use facilities that only serve a limited or single segment of the population.	High		In the construction of the JMRRC – fundraising exceeded \$5 million. The city has had several successful partnerships and obtained grants for the construction or redevelopment of recreation facilities.

GOAL #8 – TRAILS & PARKS

An integrated parks, trails, and open space system that connects the community.

Table 8.8: Action Plans to achieve Goal #8 – Trails & Parks

Subject / Topic	# Action Plans	Priority Level	Financial Implications	Status
Parkland Requirements	42. The City should strive to maintain the minimum provision standards for Neighbourhood Parks (0.5ha/1000), Community Parks (1.5ha/1000) and City Parks (1.5ha/1000) as outlined in its Official Plan.	High	--	This standard was included in the City Official Plan. The update to the plan will confirm if the standards remain relevant
Parkland Acquisition	43. Open Space Corridors that are required for the development of a linked trail system may be acquired as part of the City's dedication requirements through the development process. Alternative acquisition strategies for ensuring long-term public access of Open Space Corridors (e.g., negotiation, long-term lease arrangements, etc.) may also be pursued.	Medium	--	Reflected in official plan policy – applied as the opportunity arises.
Parkland Acquisition	45. As existing parkland supplies are expected to generally be adequate to meet community needs for the foreseeable future, it is recommended that the City give preference to obtaining cash-in-lieu over land from developers (in keeping with the policies of the <i>Planning Act</i> and the City's Official Plan), except in areas where no Community or Neighbourhood Park exists.	Medium	May result in the creation of funds that can be used for parkland development.	Has been the city practice
Parkland Acquisition	46. In the Sydenham Heights Phase II and East Bluffs Planning Areas, parkland dedication in the form of land may be considered if there is no existing park of an appropriate nature within 500-metres <u>and</u> there is a sufficient land base associated with the dedication to create one or more meaningful Neighbourhood Park sites (i.e., 0.5 hectares or greater).	Medium	--	Reflected in Sydenham Heights Official Plan policies

Table 8.8: Action Plans to achieve Goal #8 – Trails & Parks

Subject / Topic	# Action Plans	Priority Level	Financial Implications	Status
Parkland Acquisition	47. In the Downtown, East and West Harbour Planning Areas – and other areas of the City, should the need for additional parkland become evident – the City should look to secure parks and open space through various means including, but not limited to: dedication from development; acquisition through cash-in-lieu fees; partnerships with public or private organizations; public trusts/donations; restrictive covenants; easements; bonusing, etc. While it is preferred that these lands be in public ownership, where this is not possible, the City should seek to secure a right of access across these lands for public use.	Medium		City's Official Plan provides the authority to do all of things listed in this section as the opportunity arises. The city has identified the Downtown River Precinct as a priority capital project and work is underway to move this forward. Partnerships, donations (e.g. Williams, Kerr) have also been important. Harbour acquisition investigation underway.
Parkland Acquisition	48. When utilizing cash-in-lieu funds, preference should be given to spending it on park and facility upgrades and creating trail linkages within the subject lands' planning area.	Medium	--	Spending of funds acquired via cash in lieu are prescribed in the Planning Act. Efforts are made to spend close to a development site – however not always possible
Parkland Acquisition	49. Undersized parcels received for park development purposes – particularly in areas containing adequate parkland supplies – may be sold and the revenues utilized to offset improvements to existing parks and facilities.	Medium	May result in the creation of funds that can be used for parkland development.	A Service Review initiative of Council. 2017 Parks Master Plan update will include a parks rationalization
Trails	50. A continued emphasis on trail establishment is supported by trends and community interest. High priority should be assigned to multi-use trail development and improvements, particularly the Tom Thomson Trail (to Meaford), Freedom Trail, and the CP Rail Trail (to Dundalk). This will require additional funds and partnerships for trail development, enhancement, and maintenance, as well as continued efforts to secure abandoned rail corridors and harbourfront lands (or access to same) in partnership with other government agencies or departments and non-profit groups.	High	To be determined by proposed Trails Master Plan Update / Implementation Strategy.	Ongoing

Table 8.8: Action Plans to achieve Goal #8 – Trails & Parks

Subject / Topic	# Action Plans	Priority Level	Financial Implications	Status
Trails	<p>51. As an update to the City's Trails Master Plan, a Trails Implementation Strategy should be prepared to assist in identifying options and priorities for developing a comprehensive trails system.</p> <ul style="list-style-type: none"> • This document should include consultation with the public and affected stakeholders and include a phased plan for upgrading existing trails and infrastructure, acquiring key linkages, and developing new neighbourhood and community trails and routes. • The scope of the Strategy should address not only multi-use trails, but also cycling routes/bike lanes, snowmobile trails, cross-country skiing trails, and historic walking tours, with consideration being given to support infrastructure (e.g., parking, benches, rest stations, signage), design standards, promotion and marketing, funding/partnership opportunities, and cost implications. • Through this process, consideration should be given to laying asphalt along the Spine trail that links to the Harbour trail and to Harrison Park. 	High	Preparation of the study, if done externally, is approximately \$45,000.	<p>Trails Master Plan completed in 2012</p> <p>The City also updated the Accessibility Master Plan to include the built environment standards with respect to trails and trail redevelopment.</p>
Trails	<p>52. Existing and future trails should be appropriately signed, with trail entry or access points identified. Local trails should also be promoted through various means such as publications, brochures, and websites. Direction relating to these aspects should be addressed in the proposed Trails Implementation Strategy.</p>	Medium	To be determined by proposed Trails Master Plan Update / Implementation Strategy.	Ongoing
Trails	<p>53. Development applications should be reviewed by the City with trail and pathway linkages in mind. Additionally, whenever road construction/reconstruction is planned, the City should include designated bike lanes.</p>	High	Cost of bike lane development to be determined when roadwork is planned.	<p>The policy of reviewing road projects for the opportunity to include bike lanes is now included as an Official Plan policy. Latest examples – 8th Street and 3rd Ave E</p>

GOAL #9 – ENVIRONMENTAL PROTECTION / WATERFRONT

Initiatives that build upon the area’s considerable natural beauty, environmental features, and waterfront setting by providing leadership to enhance and utilize these resources.

Table 8.9: Action Plans to achieve Goal #9 – Environmental Protection / Waterfront

Subject / Topic	# Action Plans	Priority Level	Financial Implications	Status
Other Outdoor Facilities	39. Undertake a Park Master Plan for Kelso Beach and begin the process for restoring a permanent beach environment at the site.	High	Preparation of the Master Plan, if done externally, is approximately \$25,000. Costs for improvements to be determined by Master Plan.	April 2010 Implementation will be phased and ongoing
Other Outdoor Facilities	40. Plans for improvements to the West Side Boat Launch should continue to be pursued, however, usage levels of the City’s boat launches should be monitored prior to undertaking any significant capital investment in order to ensure that demand is sufficient to justify the expense.	Medium	\$150,000	New docks installed in 2012
Parkland Acquisition	44. Lands designated “Hazard Lands” (as identified in the Official Plan) will not be considered as parkland dedication.	High	--	Included in Official Plan policy

GOAL #10 – SUSTAINABILITY & AFFORDABILITY

A commitment to delivering sustainable and affordable leisure services and facilities through the cost-effective and efficient management of resources.

Table 8.10: Action Plans to achieve Goal #10 – Sustainability & Affordability

Subject / Topic	# Action Plans	Priority Level	Financial Implications	Status
Youth Centres	16. The availability of non-municipal funding (e.g., grants, sponsorships, etc.) should be pursued to offset a portion of the costs associated with the establishment and/or operation of any dedicated youth facility.	Medium	--	City makes every effort to obtain grants (recent examples – Enabling Accessibility Grant HP washroom, grant for JMRRC)

Subject / Topic	# Action Plans	Priority Level	Financial Implications	Status
BMX Parks	34. Continue to seek solutions to ensure that access to the Airtime Bike Park is affordable to users.	Medium	To be determined	new combined facility
Parkland Classification	41. Building from the information in this Plan and the Official Plan, the City should develop a comprehensive inventory of municipal parks and open space that contains information on the size, location, and associated facilities of each parcel. This information should be linked to the City's Geographic Information System in order to assist in the effective planning and management of municipal resources.	Medium	--	Staff have completed and this will be updated through a public process of the 2017 update to the Plan
Service Delivery	70. The adjacent municipalities of Georgian Bluffs and Meaford should be pursued as partners with the City of Owen Sound in municipal capital recreation projects that serve all area residents. The amount of the contribution should be commensurate with the level of service provided and benefit derived.	High	May result in changes to the existing cost-sharing agreements and transfer of funds.	Ongoing. GB did contribute capital to the JMRRC – fitness facility component
Service Delivery	71. All organizations renting City of Owen Sound facilities should be required to report annually on the number of registered participants by municipality (e.g., Owen Sound, Georgian Bluffs, Meaford, etc.).	Medium	--	Each year city receives participation number: <i>No Adult #151</i>
Service Delivery	73. Consider the establishment of a Capital Replacement Fund (as a percentage of the Recreation Services Division's revenues or through the initiation of a surcharge on programs) to be used toward the improvement or replacement of existing municipal recreation facilities (not just the Bayshore Community Centre).	Medium	Annual contribution level to be determined.	3% of facility rentals is set aside for capital projects
Monitoring & Updating the Plan	75. Undertake an annual review of the recommendations in this Master Plan as part of the municipal budgeting process, including a description of recent achievements and future objectives.	Medium	--	Ongoing
Monitoring & Updating the Plan	76. Undertake a comprehensive update of the Recreation, Parks and Facilities Master Plan prior to the end of the ten year timeframe of the Plan (2016).	High	Preparation of the Master Plan, if done externally, is approximately \$50,000.	Planned for 2017