Rank	Priority Score	Project #	Dept.	Project Name	Budget	Stratgeic Priority
1	83.4	22P.8	Engineering	Alpha Street Reconstruction - Phase 1 - 6th Ave W to 8th Ave W	\$ 5,200,000	A City that Moves
2	82.6	22N.4	Water	WTP Filter Refurbishment	\$ 2,475,000	Green City
3	81.3	24P.1	Engineering	Annual Roads Rehabilitation Program	\$ 400,000	A City that Moves
4	76.5	22N.6	Water	Water Treatment Plant Transformer	\$ 200,000	Green City
5	71.5	22P.4	Engineering	East Bayshore Rd/Gr 15 - 3rd Ave E Northerly to EBS SPS	\$ 50,000	A City that Moves
6	70.4	24N.6	Water	Confined Space Equipment	\$ 10,000	Green City
7	69.5	21P.10	Engineering	16th St E - Phase 2 - 16th Ave E to 18th Ave E	\$ 15,000	A City that Moves
8	69.3	230.2	Wastewater	Storage Tank Biosolids Cleanout	\$ 150,000	Green City
9	68.8	23N.5	Water	Water Distribution System SCADA	\$ 30,000	Green City
10	68.7	23N.2	Water	Watermain Capital Reinvestment in Support of County 2nd Ave	\$ 80,000	Green City
11	68.4	220.3	Wastewater	Process Mechanical I/C Biogas Equipment	\$ 40,000	Green City
12	67.6	210.1	Wastewater	Collection System Capital Reinvestment	\$ 350,000	Green City
13	67.5	22P.7	Engineering	9th Ave E - Looping Watermain - Ph.1 & Ph.2	\$ 1,300,000	A City that Moves
14	66.4	220.2	Wastewater	WWTP Instrumentation/SCADA	\$ 40,000	Green City
15	66.3	22C.1	Downtown	Replace/Install New Streetlights - River District	\$ 100,000	Prosperous City
16	66.3	22N.3	Engineering	32nd St E - East Bayshore Road to 9th Ave E - Watermain Replacement and Road Rehab	\$ 50,000	A City that Grows
17	66.3	22N.3	Water	Watermain Capital Reinvestment in Support of 3rd Ave East/Development	\$ 500,000	Green City
18	66.3	22N.5	Water	Watermain Capital Reinvestment in Support of Paving	\$ 75,000	Green City
19	66.3	22N.7	Water	Spring Pressure Zone Phase Out Master Plan	\$ 5,000	Green City
20	66.1	22N.2	Water	Cathodic Protection Rehab	\$ 225,000	Green City
21	65.9	22N.12	Water	Replacement of Flocculation System	\$ 30,000	Green City
22	65.6	160.4	Wastewater	Stormwater Separation Program	\$ 25,000	Green City
23	65.3	22N.1	Water	Cross Connection Control Program	\$ 250,000	Green City

Rank	Priority Score	Project #	Dept.	Project Name	Вι	udget	Stratgeic Priority
24	65.2	24U.1	Fire	Bunker Gear Replacement	\$	27,000	Safe City
25	64.4	220.4	Wastewater	Intermediate Bar Screens	\$	900,000	Green City
26	63.5	24D.3	Parks	Weaver's Creek Boardwalk Replacement	\$	100,000	City Building
27	63.5	23N.3	Water	Ultraviolet Unit Replacement	\$	300,000	Green City
28	63.4	24N.2	Water	Facility Maintenance i/c Roof	\$	15,000	Green City
29	63.3	22C.2	Downtown	DRP Phase 2 - 1st Ave E (900 Block)	\$ 2	2,010,000	Prosperous City
30	63.0	21P.5	Engineering	6th Ave W - 2100 Block - Culvert 9C Replacement	\$	10,000	A City that Grows
31	62.9	230.3	Wastewater	WWTP Site Building HVAC and Roof Repairs	\$	105,000	Green City
32	62.9	23N.4	Water	Water Distribution System New Valve Chambers	\$	250,000	Green City
33	62.6	24D.31	Parks	Kiwanis Sk8 and Bike Park Rehabilitation	\$	75,000	City Building
34	62.3	22N.10	Water	SCADA Computer and Softare Upgrade WTP	\$	90,000	Green City
35	61.6	24A.3	IT	Software Transformation	\$	200,000	Service Excellence
36	61.0	210.2	Wastewater	Minor Pumping Station Rehab	\$	200,000	Green City
37	60.4	220.1	Wastewater	Clarifier Mechanical Maintenance	\$	50,000	Green City
38	59.4	24Q.1	Engineering	Replace/Install New Streetlights - Conventional	\$	35,000	A City that Moves
39	58.3	23P.20	Engineering	Master SWM Plan and Drainage Study	\$	200,000	Green City
40	58.2	24P.6	Engineering	16th St E Pedestrian Tunnel	\$	40,000	A City that Grows
41	57.4	24M.26	Facilities - Tourism	Visitor Centre Community Stage	\$	73,000	City Building
42	56.7	24D.50	Parks	Kiwanis Waste And Recycling	\$	60,000	City Building
43	56.3	21N.10	Water	Trunk Main and Valve Chamber Maintenance	\$	150,000	Green City
44	54.6	24H.6	Arenas - Bayshore	Bayshore Community Centre Roof Repair and Restoration	\$	47,000	City Building
45	53.4	24P.11	Engineering	School/Pedestrian Crossing - 10th Street West at 6th Avenue West	\$	50,000	A City that Moves
46	53.0	24U.3	Fire	Gas Monitoring Equipment	\$	15,000	Safe City

Rank	Priority Score	Project #	Dept.	Project Name	Budget	Stratgeic Priority
47	51.7	24D.50	Parks	Kinsmen Waste And Recycling	\$ 20,000	City Building
48	51.1	24Q.4	Engineering	Traffic Controller Replacement	\$ 26,000	A City that Moves
49	50.4	24A.1	IT	Computer Capital	\$ 16,400	Service Excellence
50	50.3	23D.45	Parks	Soccer Complex Drainage	\$ 20,000	City Building
51	49.6	23J.2	OS Police Services	OSPS Electrical Main Switchboard Replacement	\$ 175,000	Safe City
52	49.6	24J.3	OS Police Services	OSPS Electrical Main Control Panel Replacement	\$ 260,000	Safe City
53	49.6	24J.4	OS Police Services	OSPS Transformer Pad and Switch Replacement	\$ 150,000	Safe City
54	48.3	24U.2	Fire	Small Equipment, Tools and Supplies - Pooled Assets	\$ 5,200	Safe City
55	47.1	24M.60	Public Works	Public Works Roof Top HVAC Unit (RTU)	\$ 30,000	City Building
56	45.6	23J.8	OS Police Services	OSPS Window and Door Replacement	\$ 25,000	Safe City
57	45.6	24E.2	Planning	Interpretive Plaque Refresh	\$ 50,000	A City that Grows
58	45.2	23H.3	Arenas - Bayshore	Bayshore Window and Door Replacement	\$ 30,000	City Building
59	45.1	23P.10	Engineering	15th Street 'B' East Sidewalk - 15th St 'A' E to Keeling Condo	\$ 2,000	A City that Moves
60	45.0	24B.2	General Government	Corporate Website Transformation	\$ 60,000	Service Excellence
61	45.0	23J.4	OS Police Services	OSPS Exterior Masonry Repairs or Solution	\$ 50,000	Safe City
62	44.2	24D.9	Parks	Harrison Park Hyd-a-Way Bins	\$ 10,000	City Building
63	43.9	24N.3	Water	Water Shop Building Roof Extension	\$ 150,000	Green City
64	43.6	24P.20	Engineering	Storm Water Infrastructure 27th St W - 4th Ave W to Outfall	\$ 60,000	Green City
65	43.5	24A.2	IT	Server and Storage Replacement	\$ 262,100	Service Excellence
66	43.5	24D.2	Parks	HP Replacement Decorative Light Poles and Fixtures	\$ 50,000	City Building
67	43.0	23Q.2	Engineering	Vehicle Detection Installation (wireless traffic sensors)	\$ 26,000	A City that Moves
68	42.2	24V.1	Library	Public Library Adult Learning Centre Entrance	\$ 50,000	City Building
69	41.2	24D.45	Parks	Comme-R-ette Playground	\$ 75,000	City Building

Rank	Priority Score	Project #	Dept.	Project Name	Budget	Stratgeic Priority
70	41.2	24D.46	Parks	Bill Inglis Playground	\$ 45,000	City Building
71	41.2	24D.47	Parks	Owen Heights Playground	\$ 45,000	City Building
72	41.1	24U.4	Fire	Fire Station Renovation and Addition - 50 year Update - Contribution	\$ 400,000	Safe City
73	41.0	23Q.3	Engineering	New Accessible Pedestrian Signals (APS)	\$ 26,000	A City that Moves
74	40.7	24M.61	Public Works	Water Department Overhead Door Replacement	\$ 20,000	City Building
75	40.2	24B.1	General Government	Employee Engagement Survey 2024	\$ 25,000	Service Excellence
76	39.5	24M.15	Facilities - CN Station	CN Station Boiler Replacement	\$ 25,000	City Building
77	39.3	24H.9	Arenas - Bayshore	Rutherford Hall Washroom Sink, Toilet, and Counter Replacement	\$ 10,000	City Building
78	38.9	24C.1	Downtown	Wayfinding Signage	\$ 50,000	Prosperous City
79	37.1	24D.5	Parks	Community Hall Parking	\$ 35,000	City Building
80	37.0	24D.14	Parks	Harrison Park Pool Boiler Room Access	\$ 10,000	City Building
81	36.6	24M.62	Public Works	Public Works Shop Window and Door Replacement	\$ 75,000	City Building
82	36.4	24D.51	Parks	Duncan McClellan North Renewal	\$ 170,000	City Building
83	36.2	24M.20	Facilities - Market	Farmers Market Hot Water Heater Replacement	\$ 5,000	City Building
84	36.1	241.1	Arenas - JMRRC	JMRRC Compressor 1 Replacement	\$ 30,000	City Building
85	36.1	24R.2	Transit	Find My Bus App	\$ 22,500	A City that Moves
86	36.0	22P.21	Engineering	25th St 'A' E Storm Sewer Upgrading-Diversion	\$ 10,000	Green City
87	34.6	23M.11	Facilities - BBM	BBM Interior Rehabilitation	\$ 15,000	City Building
88	34.5	24E.1	Planning	Urban Design Guidelines	\$ 20,000	A City that Grows
89	34.4	24H.8	Arenas - Bayshore	Rutherford Hall Washroom Floor Replacement	\$ 10,000	City Building
90	33.3	24D.8	Parks	Harrison Park Inn Roof Replacement	\$ 15,000	City Building
91	33.1	24K.5	Animal Shelter	Animal Control Unit Heater Replacement	\$ 8,000	Safe City
92	32.9	24D.20	Parks	Kelso Beach at Nawash Park Entrance Renewal	\$ 50,000	City Building

Rank	Priority Score	Project #	Dept.	Project Name	Budget	Stratgeic Priority
93	32.6	24D.18	Parks	Harrison Park Workshop Window and Door Replacement	\$ 30,000	City Building
94	32.4	24E.3	Planning	Official Plan Update - PPS Conformity	\$ 10,000	A City that Grows
95	31.8	24M.25	Facilities - McQuay	McQuay Tannery Furnace Replacement	\$ 17,000	City Building
96	31.6	23M.1	Facilities - General	General Facilities Magnetic Lock Installation	\$ 8,000	City Building
97	30.8	24C.2	Downtown	River District Banners	\$ 20,000	Prosperous City
98	30.7	24R.1	Transit	Transit Terminal Window and Door Replacement	\$ 25,000	City Building
99	30.4	24H.5	Arenas - Bayshore	Bay and Sound Room Kitchen Upgrades	\$ 40,000	City Building
100	29.5	24H.1	Arenas - Bayshore	Bayshore Unit Heater 5 Replacement	\$ 5,000	City Building
101	29.4	24D.17	Parks	Harrison Park Island Washroom Windows and Screens	\$ 10,000	City Building
102	29.0	24S.1	Environmental Services	Landfill Approval Alternatives Analysis	\$ 35,000	Green City
103	27.8	24M.1	Facilities - Market	Farmers Market Window Repairs and Painting	\$ 10,000	City Building
104	27.6	24J.2	OS Police Services	OSPS Facility VAV Replacement	\$ 5,000	Safe City
105	25.8	24D.19	Parks	Island Washroom Masonry Repointing and Painting	\$ 15,000	City Building
106	24.9	24D.23	Parks	Kelso Beach at Nawash Park Multi Use facility Design	\$ 25,000	City Building
107	22.0	241.2	Arenas - JMRRC	Domestic Hot Water Tank Relining	\$ 15,000	City Building
108	21.9	24D.16	Parks	Harrison Park Bandstand Window and Door Replacement	\$ 10,000	City Building
109	21.4	24M.12	Facilities - BBM	Roof West Section Structural Repairs	\$ 30,000	City Building
110	20.0	24D.13	Parks	HP Ponderosa Siding and Screen Replacement	\$ 10,000	City Building
111	18.4	24M.22	Facilities - Market	Farmers Market Roof Section 1 Replacement	\$ 15,000	City Building
112	N/A	23D.2	Parks	Duncan McClellan Bleacher Repayment	\$ 12,500	City Building