



**Appendix B:**

**Operating Budget  
& Variance Detail  
Sheets**

CITY OF OWEN SOUND  
 GENERAL REVENUE  
 DRAFT 2023 OPERATING BUDGET

		2023 DRAFT BUDGET	2022 BUDGET	VARIANCE
0110	TAX REVENUE	(33,198,031)	(32,608,488)	(589,543)
0120	SUPPLIMENTALS	(220,000)	(175,000)	(45,000) A.17
0140	REBATES (CIP, VACANCY, CHARITY ETC...)	156,266	162,341	(6,075) A.10
0160	TAX WRITE OFF	250,000	400,000	(150,000) A.18
0101	PAYMENTS IN LIEU	(68,696)	(78,696)	10,000 A.13
0102	ONTARIO MUNICIPAL PARTNERSHIP FUND	(1,961,600)	(1,909,800)	(51,800) A.1
0103	PENALTY AND INTEREST ON TAX	(350,000)	(350,000)	-
0103	INTEREST REVENUE/EXPENSE	-	-	-
		<b>(35,392,061)</b>	<b>(34,559,643)</b>	<b>(832,419)</b>

General Revenues are Taxes other revenues that cannot be attributed to a specific department. No staff or services are accounted for under this division.

CITY OF OWEN SOUND  
GOVERNANCE  
DRAFT 2023 OPERATING BUDGET

		2023 DRAFT BUDGET	2022 BUDGET	VARIANCE
1000	COUNCIL	294,470	290,698	3,772
2000	CITY MANAGER AND EMERGENCY CEMC	449,593	453,246	(3,653)
2160	CLIMATE CHANGE INITIATIVES	0	-	0
6000	DIA ADMINISTRATION	119,945	82,042	37,903
2301	NON DEPARTMENTAL	627,700	533,700	94,000
2302	DEBENTURES	1,595,139	1,424,710	170,429
2502	GRANTS AND EXTERNAL TRANSFERS	158,563	157,083	1,480
		<b>3,245,409</b>	<b>2,941,478</b>	<b>303,930</b>

<u>BUDGET BREAKDOWN</u>	<u>2023</u>	<u>2022</u>	<u>change</u>
WAGES	1,069,033	991,458	77,575
DEBT PAYMENTS	1,595,139	1,424,710	170,429
MATERIALS	809,210	683,940	125,270
LEGAL AND CONTRACT	52,750	53,250	(500)
EXTERNAL TRANSFERS	88,600	88,600	-

<b>Net Operating Budget</b>	<b>3,614,732</b>	<b>3,241,958</b>	<b>372,774</b>
-----------------------------	------------------	------------------	----------------

DIA TAX LEVY	(253,106)	(237,000)	(16,106)
NET TRANSFERRED TO OTHER DEPARTMENTS	(93,900)	(69,890)	(24,010)
FUNDED FROM RESERVES	(22,318)	6,410	(28,728)

<b>TAX BURDEN</b>	<b>3,245,409</b>	<b>2,941,478</b>	<b>303,930</b>
-------------------	------------------	------------------	----------------

CITY OF OWEN SOUND  
 CITY COUNCIL  
 DRAFT 2023 OPERATING BUDGET

		2023 DRAFT BUDGET	2022 BUDGET	VARIANCE
<b><i>Council</i></b>		<b>2023</b>	<b>2022</b>	<b>Variance</b>
<b><i>9 members</i></b>	Salaries and Benefits	<b>305,920</b>	301,398	4,522 A.2, A.4
Mayor	Materials and Supplies	<b>34,300</b>	35,050	(750) A.11
Deputy Mayor	Contract Services	<b>250</b>	250	-
7 Councillors	Debt Payments	-	-	-
	<b><i>Gross Costs</i></b>	<b>340,470</b>	336,698	3,772
	Grants	-	-	-
	Other Revenue	-	-	-
	<b><i>Revenue</i></b>	<b>-</b>	-	-
	<b>Net Cost</b>	<b>340,470</b>	336,698	3,772
	Internal Cost Allocation	<b>(46,000)</b>	(46,000)	-
	<b>Division Levy Requirement</b>	<b>294,470</b>	290,698	3,772

CITY OF OWEN SOUND  
 CITY MANAGER  
 DRAFT 2023 OPERATING BUDGET

		2023 DRAFT BUDGET	2022 BUDGET	VARIANCE
<b>City Manager</b>				
		<b>2023</b>	2022	<b>Variance</b>
<b>3 FTE</b>	Salaries and Benefits	<b>582,633</b>	617,686	(35,053) A.2, A.4, B.5
City Manager	Materials and Supplies	<b>36,960</b>	15,550	21,410 B.1
Senior Mgr Strategic	Contract Services	<b>8,400</b>	7,900	500 C.14
Initiatives	Debt Payments	-	-	-
Communications	<u>Gross Costs</u>	<b>627,993</b>	641,136	(13,143)
	Grants	-	-	-
<b>1 PTE</b>	Other Revenue	-	-	-
Executive Assistant	<u>Revenue</u>	-	-	-
	<u>Net Cost</u>	<b>627,993</b>	641,136	(13,143)
	<u>Internal Cost Allocation</u>	<b>(178,400)</b>	(187,890)	9,490
	<u>Division Levy Requirement</u>	<b>449,593</b>	453,246	(3,653)

CITY OF OWEN SOUND  
 CLIMATE CHANGE INITIATIVES - NEW 2020  
 DRAFT 2023 OPERATING BUDGET

		2023 DRAFT BUDGET	2022 BUDGET	VARIANCE
<i>Climate Change Initiatives</i>				
		<b>2023</b>	<b>2022</b>	<b>Variance</b>
<b>1 contract FTE</b>	Salaries and Benefits	<b>21,622</b>	-	21,622
Specialist	Materials and Supplies	-	-	-
	Contract Services	-	-	-
	Debt Payments	-	-	-
	<i>Gross Costs</i>	<b>21,622</b>	-	21,622
	Grants	-	-	-
	Other Revenue	-	-	-
	<i>Revenue</i>	-	-	-
	Net Cost	<b>21,622</b>	-	21,622
	Transfer from Reserves	<b>(21,622)</b>	-	(21,622)
	Division Levy Requirement	-	-	-

CITY OF OWEN SOUND  
DOWNTOWN IMPROVEMENT AREA (DIA)  
DRAFT 2023 OPERATING BUDGET

		2023 DRAFT BUDGET	2022 BUDGET	VARIANCE	
		<b><i>DIA ADMIN</i></b>			
		<b>2023</b>	2022	<b>Variance</b>	
<b><i>Parks Staff</i></b>	Salaries and Benefits	<b>108,547</b>	73,542	35,005	Note
<b><i>Community Development</i></b>	Materials and Supplies	<b>108,700</b>	69,090	39,610	Note
<b><i>Coordinator</i></b>	Contract Services	<b>3,500</b>	6,000	(2,500)	
	Debt Payments	-	-	-	
	<b><i>Gross Costs</i></b>	<b>220,747</b>	148,632	72,115	
	Grants	-	-	-	
	DIA Levy	<b>(253,106)</b>	(237,000)	(16,106)	
	Other Revenue	<b>(20,000)</b>	(14,000)	(6,000)	
	<b><i>Revenue</i></b>	<b>(273,106)</b>	(251,000)	(22,106)	
	<b>Net Cost</b>	<b>(52,360)</b>	(102,368)	50,009	
	To Reserves	<b>(10,696)</b>	(3,590)	(7,106)	
	Internal Cost Allocation	<b>183,000</b>	188,000	(5,000)	
	<b>Division Levy Requireme</b>	<b>119,945</b>	82,042	37,903	
<p>Adjusted equipment charge out to historical actuals. Overall impact to the bottom line is  Note: zero as there will be an offset in other departments where the chargeout has decreased.</p>					

CITY OF OWEN SOUND  
 NON DEPARTMENTAL  
 DRAFT 2023 OPERATING BUDGET

	2023 DRAFT BUDGET	2022 BUDGET	VARIANCE	
<b><i>Non Departmental</i></b>				
	<b>2023</b>	2022	<b>Variance</b>	
Salaries and Benefits	<b>(15,000)</b>	(65,000)	50,000	A.5
Materials and Supplies	<b>624,600</b>	559,600	65,000	A.9
Contract Services	<b>40,600</b>	39,100	1,500	
Debt Payments	-	-	-	
<i>Gross Costs</i>	<b>650,200</b>	533,700	116,500	
Grants	-	-	-	
Other Revenue	-	-	-	
<i>Revenue</i>	-	-	-	
Net Cost	<b>650,200</b>	533,700	116,500	
Net Transfer to Reserves	<b>10,000</b>	10,000	-	
Internal Cost Allocation	<b>(32,500)</b>	(10,000)	(22,500)	
Division Levy Requirement	<b>627,700</b>	533,700	94,000	



CITY OF OWEN SOUND  
 DEBENTURES  
 DRAFT 2023 OPERATING BUDGET

	2023 DRAFT BUDGET	2022 BUDGET	VARIANCE
<b><i>Debt Payments</i></b>			
	<b>2023</b>	2022	<b>Variance</b>
Salaries and Benefits	-	-	-
Materials and Supplies	-	-	-
Contract Services	-	-	-
Debt Payments	<b>1,595,139</b>	1,424,710	170,428.74
<i>Gross Costs</i>	<b>1,595,139</b>	1,424,710	170,429
Grants	-	-	-
Other Revenue	-	-	-
<i>Revenue</i>	-	-	-
Net Cost	<b>1,595,139</b>	1,424,710	170,429
Net Transfer to Reserves	-	-	-
Internal Cost Allocation	-	-	-
Division Levy Requirement	<b>1,595,139</b>	1,424,710	170,429

A.16

CITY OF OWEN SOUND  
 GRANTS  
 DRAFT 2023 OPERATING BUDGET

	2023 DRAFT BUDGET	2022 BUDGET	VARIANCE	
<b><i>External Transfers</i></b>				
	<b>2023</b>	2022	<b>Variance</b>	
Salaries and Benefits	<b>40,313</b>	38,833	1,480	A.4
Materials and Supplies	<b>4,650</b>	4,650	-	
Contract Services	-	-	-	
External Transfers	<b>88,600</b>	88,600	-	
Internal Transfers (Art Gallery)	<b>475,000</b>	475,000	-	
Debt Payments	-	-	-	
<i>Gross Costs</i>	<b>608,563</b>	607,083	1,480	
Grants	-	-	-	
Other Revenue	<b>25,000</b>	25,000	-	
<i>Revenue</i>	<b>25,000</b>	25,000	-	
Net Cost	<b>633,563</b>	632,083	1,480	
Net Transfer to Reserves	-	-	-	
Internal Cost Allocation	-	-	-	
Division Levy Requirement	<b>633,563</b>	632,083	1,480	

CITY OF OWEN SOUND  
CORPORATE SERVICES  
DRAFT 2023 OPERATING BUDGET

		2023 DRAFT BUDGET	2022 BUDGET	VARIANCE
2100	DIRECTOR OF CORPORATE SERVICES	160,843	155,816	5,027
2110	CLERKS	630,889	607,460	23,430
2513	ANIMAL CONTROL	62,025	61,625	400
2511	BY-LAW	291,195	280,016	11,179
2512	PARKING	40,988	72,408	(31,419)
2120	HUMAN RESOURCES	380,838	376,214	4,624
2130	WSIB	140,008	132,333	7,675
2230	INFORMATION TECHNOLOGY	522,411	489,585	32,827
2310	ACCOUNTING	343,139	348,330	(5,190)
2320	PURCHASING	173,206	158,982	14,224
2360	GIS	15,559	10,531	5,027
2330	REVENUE	47,986	76,881	(28,895)
2140	SERVICE OWEN SOUND	14,352	41,533	(27,181)
		<b>2,823,440</b>	<b>2,811,714</b>	<b>11,726</b>

<u>BUDGET BREAKDOWN</u>	<u>2023</u>	<u>2022</u>	<u>change</u>
WAGES	3,123,450	3,060,788	62,663
DEBT PAYMENTS	84,574	84,574	-
MATERIALS	770,045	757,845	12,200
LEGAL AND CONTRACT	590,302	582,040	8,262
REVENUE AND USER FEES	(420,950)	(420,950)	-
FINES AND PENALTIES	(92,000)	(66,460)	(25,540)
<b>Net Operating Budget</b>	<b>4,055,421</b>	<b>3,997,837</b>	<b>57,584</b>
NET TRANSFERRED TO OTHER DEPT	(1,339,981)	(1,294,123)	(45,858)
TRANSFERS TO RESERVES	108,000	108,000	-
<b>TAX BURDEN</b>	<b>2,823,440</b>	<b>2,811,714</b>	<b>11,726</b>

CITY OF OWEN SOUND  
CORPORATE SERVICES DIRECTOR  
DRAFT 2023 OPERATING BUDGET

		2023 DRAFT BUDGET	2022 BUDGET	VARIANCE
<b><i>Director Corporate Services</i></b>				
		<b>2023</b>	2022	<b>Variance</b>
<b>2 FTE</b>	Salaries and Benefits	<b>282,903</b>	274,626	8,277 A.2, A.4
Director	Materials and Supplies	<b>5,100</b>	8,350	(3,250) B.1
Admin Assistant	Contract Services	-	-	-
	Debt Payments	-	-	-
	<u>Gross Costs</u>	<b>288,003</b>	282,976	5,027
	Grants	-	-	-
	Other Revenue	-	-	-
	<u>Revenue</u>	-	-	-
	<b>Net Cost</b>	<b>288,003</b>	282,976	5,027
	Internal Cost Allocation	<b>(127,160)</b>	(127,160)	-
	<b>Division Levy Requirement</b>	<b>160,843</b>	155,816	5,027

CITY OF OWEN SOUND  
 CITY CLERK  
 DRAFT 2023 OPERATING BUDGET

		2023 DRAFT BUDGET	2022 BUDGET	VARIANCE	
		<b>Clerk Services</b>			
		<b>2023</b>	2022	<b>Variance</b>	
<b>5 FTE</b>	Salaries and Benefits	<b>600,038</b>	573,691	26,348	A.2, A.4
Clerk	Materials and Supplies	<b>47,570</b>	48,250	(680)	
Deputy Clerk	Contract Services	<b>181,352</b>	190,090	(8,738)	C.1
Legislative Services Manager	Debt Payments	-	-	-	
Legislative Coord.	<u>Gross Costs</u>	<b>828,960</b>	812,031	16,930	
Records Mgmt Coord.	Grants	-	-	-	
	Other Revenue	<b>(83,450)</b>	(83,450)	-	
	<u>Revenue</u>	<b>(83,450)</b>	(83,450)	-	
	Net Cost	<b>745,510</b>	728,581	16,930	
	Reserve Transfers	<b>20,000</b>	20,000	-	
	Internal Cost Allocation	<b>(134,621)</b>	(141,121)	6,500	
	Division Levy Requirement	<b>630,889</b>	607,460	23,430	

CITY OF OWEN SOUND  
 BYLAW  
 DRAFT 2023 OPERATING BUDGET

		2023 DRAFT BUDGET	2022 BUDGET	VARIANCE	
<b><i>By Law Enforcement</i></b>					
		<b>2023</b>	2022	<b>Variance</b>	
<b>2 FTE</b>	Salaries and Benefits	<b>178,215</b>	166,166	12,049	A.2, A.4
ByLaw Officers	Materials and Supplies	<b>9,480</b>	10,350	(870)	A.11
	Contract Services	<b>20,000</b>	20,000	-	
	Debt Payments	-	-	-	
	<b><i>Gross Costs</i></b>	<b>207,695</b>	196,516	11,179	
<b><i>Contracts</i></b>					
Prosecution	Grants	-	-	-	
	Other Revenue	<b>(5,000)</b>	(5,000)	-	
	<b><i>Revenue</i></b>	<b>(5,000)</b>	(5,000)	-	
	<b>Net Cost</b>	<b>202,695</b>	191,516	11,179	
	Reserve Contribution	<b>5,000</b>	5,000	-	
	Internal Cost Allocation	<b>83,500</b>	83,500	-	
	<b>Division Levy Requirement</b>	<b>291,195</b>	280,016	11,179	

CITY OF OWEN SOUND  
 PARKING  
 DRAFT 2023 OPERATING BUDGET

		2023 DRAFT BUDGET	2022 BUDGET	VARIANCE
<b><i>Parking</i></b>		<b>2023</b>	2022	<b>Variance</b>
<b><i>Contracts</i></b>	Salaries and Benefits	<b>5,460</b>	5,337	123
Parking Enforcement	Materials and Supplies	<b>80,579</b>	87,050	(6,471) D.7, C.5
Snow Removal	Contract Services	<b>51,950</b>	51,950	-
	Debt Payments	<b>84,574</b>	84,574	-
	<u>Gross Costs</u>	<u><b>222,563</b></u>	228,911	(6,348)
	Grants (DIA Contribution)	<b>(183,000)</b>	(183,000)	-
	Other Revenue	<b>(92,000)</b>	(66,460)	(25,540) C.6
	<u>Revenue</u>	<u><b>(275,000)</b></u>	(249,460)	(25,540)
	<u>Net Cost</u>	<u><b>(52,437)</b></u>	(20,549)	(31,888)
	Reserve Contribution	-	-	-
	Internal Cost Allocation	<b>93,425</b>	92,956	469
	<u>Division Levy Requirement</u>	<u><b>40,988</b></u>	72,408	(31,419)

CITY OF OWEN SOUND  
 ANIMAL CONTROL  
 DRAFT 2023 OPERATING BUDGET

		2023 DRAFT BUDGET	2022 BUDGET	VARIANCE
<b><i>Animal Control</i></b>				
		<b>2023</b>	2022	<b>Variance</b>
<b><i>Contracts</i></b>	Salaries and Benefits	-	-	-
Animal Control	Materials and Supplies	<b>27,525</b>	27,125	400
	Contract Services	<b>80,000</b>	80,000	-
	Debt Payments	-	-	-
	<i>Gross Costs</i>	<b>107,525</b>	107,125	400
	Grants	-	-	-
	Other Revenue	<b>(45,500)</b>	(45,500)	-
	<i>Revenue</i>	<b>(45,500)</b>	(45,500)	-
	Net Cost	<b>62,025</b>	<b>61,625</b>	400
	Reserve Contribution	-	-	-
	Internal Cost Allocation	-	-	-
	Division Levy Requirement	<b>62,025</b>	<b>61,625</b>	400

A.9



CITY OF OWEN SOUND  
HUMAN RESOURCES  
DRAFT 2023 OPERATING BUDGET

	2023 DRAFT BUDGET	2022 BUDGET	VARIANCE
--	----------------------	----------------	----------

CITY OF OWEN SOUND  
HUMAN RESOURCES  
DRAFT 2023 OPERATING BUDGET

		2023 DRAFT BUDGET	2022 BUDGET	VARIANCE	
<b>2 FTE</b>	Salaries and Benefits	<b>412,618</b>	396,464	16,154	A.2, A.4
HR Manager, HR Supervisor	Materials and Supplies	<b>23,370</b>	22,400	970	A.11
	Contract Services	<b>101,000</b>	101,000	-	
	Debt Payments	-	-	-	
<b>1 FTE</b>	<i>Gross Costs</i>	<b>536,988</b>	519,864	17,124	
HR Contract/Fire Admin					
<b>Contracts</b>	Grants	-	-	-	
HR Legal	Other Revenue	-	-	-	
3rd Party Investigation	<i>Revenue</i>	-	-	-	
EAP					
	<b>Net Cost</b>	<b>536,988</b>	<b>519,864</b>	17,124	
	Transfer from reservers	-	-	-	
	<b>Internal Cost Allocation</b>	<b>(156,150)</b>	(143,650)	(12,500)	
	<b>Division Levy Requirement</b>	<b>380,838</b>	<b>376,214</b>	4,624	

CITY OF OWEN SOUND  
 WSIB  
 DRAFT 2023 OPERATING BUDGET

		2023 DRAFT BUDGET	2022 BUDGET	VARIANCE
<b><i>WSIB - Health and Safety</i></b>				
		<b>2023</b>	2022	<b>Variance</b>
<b>1 FTE</b>	Salaries and Benefits	<b>96,733</b>	89,358	7,375 A.2, A.4
Health and Safety	Materials and Supplies	<b>21,925</b>	21,625	300 A.11
Coordinator	Contract Services	<b>10,000</b>	10,000	-
	Debt Payments	-	-	-
<b>Contracts</b>	<b>Gross Costs</b>	<b>128,658</b>	120,983	7,675
Disability Coordinator	Grants	-	-	-
	Other Revenue	-	-	-
	<b>Revenue</b>	-	-	-
	<b>Net Cost</b>	<b>128,658</b>	<b>120,983</b>	7,675
	Reserve Contribution	-	-	-
	Internal Cost Allocation	<b>11,350</b>	11,350	-
	<b>Division Levy Requirement</b>	<b>140,008</b>	<b>132,333</b>	7,675

CITY OF OWEN SOUND  
 INFORMATION TECHNOLOGY  
 DRAFT 2023 OPERATING BUDGET

		2023 DRAFT BUDGET	2022 BUDGET	VARIANCE
<b><i>Information Technology</i></b>				
		<b>2023</b>	2022	<b>Variance</b>
<b>4 FTE</b>	Salaries and Benefits	<b>449,881</b>	429,566	20,315 A.2, A.4
IT Manager	Materials and Supplies	<b>468,420</b>	447,475	20,945 C.14
Systems Specialist	Contract Services	<b>56,000</b>	56,000	-
Software and Train'g	Debt Payments	-	-	-
Enterprise Analyst	<i>Gross Costs</i>	<b>974,301</b>	933,041	41,260
	<b>Contracts</b>			
	Grants	-	-	-
Network Support	Other Revenue	-	-	-
	<i>Revenue</i>	-	-	-
	<b>Net Cost</b>	<b>974,301</b>	<b>933,041</b>	41,260
	Reserve Contribution	<b>85,000</b>	85,000	-
	Internal Cost Allocation	<b>(536,890)</b>	(528,457)	(8,433)
	<b>Division Levy Requirement</b>	<b>522,411</b>	<b>489,585</b>	32,827

CITY OF OWEN SOUND  
 ACCOUNTING, ACCOUNTS PAYABLE AND PAYROLL  
 DRAFT 2023 OPERATING BUDGET

		2023 DRAFT BUDGET	2022 BUDGET	VARIANCE	
<b><i>ACCOUNTING, ACCOUNTS PAYABLE AND PAYROLL</i></b>					
		<b>2023</b>	2022	<b>Variance</b>	
<b>4 FTE</b>	Salaries and Benefits	<b>391,438</b>	403,638	(12,200)	A.2, A.4
Deputy Treasurer	Materials and Supplies	<b>11,610</b>	11,610	-	
AP Coordinator	Contract Services	<b>50,000</b>	30,000	20,000	A.12
Financial Analyst	Debt Payments	-	-	-	
Payroll Coordinator	<u>Gross Costs</u>	<u>453,048</u>	445,248	7,800	
<b>Contracts</b>	Grants	-	-	-	
Financial Audit	Other Revenue	-	-	-	
	<u>Revenue</u>	-	-	-	
	<b>Net Cost</b>	<b>453,048</b>	<b>445,248</b>	7,800	
	Reserve Contribution	-	-	-	
	Internal Cost Allocation	<b>(109,909)</b>	(96,919)	(12,990)	
	<b>Division Levy Requirement</b>	<b>343,139</b>	<b>348,330</b>	(5,190)	

CITY OF OWEN SOUND  
PURCHASING, ASSET AND RISK MANAGEMENT  
DRAFT 2023 OPERATING BUDGET

		2023 DRAFT BUDGET	2022 BUDGET	VARIANCE	
<b><i>Purchasing, Asset and Risk Management</i></b>					
		<b>2023</b>	2022	<b>Variance</b>	
<b>3 FTE</b>	Salaries and Benefits	<b>311,488</b>	183,324	128,164	A.2, A.4, C.8
Mgr Corporate Services	Materials and Supplies	<b>11,010</b>	8,450	2,560	B.1
Purchasing Coordinator	Contract Services	-	-	-	
Asset and Risk Admin	Debt Payments	-	-	-	
	<b><i>Gross Costs</i></b>	<b>322,498</b>	<b>191,774</b>	130,724	
<b>Contracts</b>	Grants	-	-	-	
n/a	Other Revenue	-	-	-	
	<b><i>Revenue</i></b>	<b>-</b>	<b>-</b>	<b>-</b>	
	<b>Net Cost</b>	<b>322,498</b>	<b>191,774</b>	130,724	
	Reserve Contribution	-	-	-	
	Internal Cost Allocation	<b>(149,293)</b>	(32,793)	(116,500)	
	<b>Division Levy Requirement</b>	<b>173,206</b>	<b>158,982</b>	14,224	

CITY OF OWEN SOUND  
 GEOGRAPHICAL INFO SYSTEM  
 DRAFT 2023 OPERATING BUDGET

		2023 DRAFT BUDGET	2022 BUDGET	VARIANCE
<b>GIS Services</b>				
		<b>2023</b>	2022	<b>Variance</b>
<b>1 FTE</b>	Salaries and Benefits	<b>110,554</b>	107,326	3,227 A.2, A.4
GIS Specialist	Materials and Supplies	<b>4,800</b>	3,000	1,800 B.1
	Contract Services	-	-	-
	Debt Payments	-	-	-
	<u>Gross Costs</u>	<b>115,354</b>	110,326	5,027
<b>Contracts</b>	Grants	-	-	-
n/a	Other Revenue	-	-	-
	<u>Revenue</u>	-	-	-
	<b>Net Cost</b>	<b>115,354</b>	110,326	5,027
	Reserve Contribution	-	-	-
	Internal Cost Allocation	<b>(99,795)</b>	(99,795)	-
	<b>Division Levy Requirement</b>	<b>15,559</b>	10,531	5,027

CITY OF OWEN SOUND  
TAXATION AND WATER BILLING  
DRAFT 2023 OPERATING BUDGET

		2023 DRAFT BUDGET	2022 BUDGET	VARIANCE	
		<b>Revenue (Tax and Water Billing)</b>			
		<b>2023</b>	2022	<b>Variance</b>	
<b>2 FTE</b>	Salaries and Benefits	<b>195,670</b>	300,739	(105,069)	A.2, A.4, C.10
	Materials and Supplies	<b>56,406</b>	58,910	(2,504)	A.9
Tax Collector	Contract Services	<b>39,500</b>	39,500	-	
Water Billing Coord.	Debt Payments	-	-	-	
	<u>Gross Costs</u>	<u><b>291,576</b></u>	399,149	(107,573)	
	<b>Contracts</b>				
	Grants	-	-	-	
MTE Tax Specialists	Other Revenue	<b>(104,000)</b>	(104,000)	-	
Tax Sale Support	<u>Revenue</u>	<u><b>(104,000)</b></u>	(104,000)	-	
Water Meter Reading					
	<u>Net Cost</u>	<u><b>187,576</b></u>	295,149	(107,573)	
	Reserve Contribution	<b>(2,000)</b>	(2,000)	-	
	Internal Cost Allocation	<b>(137,590)</b>	(216,267)	78,678	A.8
	<u>Division Levy Requirement</u>	<u><b>47,986</b></u>	76,881	(28,895)	



CITY OF OWEN SOUND  
 CUSTOMER SERVICE  
 DRAFT 2023 OPERATING BUDGET

		2023 DRAFT BUDGET	2022 BUDGET	VARIANCE
		<b><i>Service Owen Sound</i></b>		
		<b>2022</b>	2022	<b>Variance</b>
<b>1 FTE, 1 PTE</b>	Salaries and Benefits	<b>88,452</b>	130,552	(42,100) A.2, A.4, C.9
SOS representative	Materials and Supplies	<b>2,250</b>	3,250	(1,000) A.12
	Contract Services	<b>500</b>	3,500	(3,000)
Summer Student	Debt Payments	-	-	-
	<u>Gross Costs</u>	<b>91,202</b>	137,302	(46,100)
		<b><i>Contracts</i></b>		
	Grants	-	-	-
Banking Agreement	Other Revenue	-	-	-
	<u>Revenue</u>	-	-	-
	<b>Net Cost</b>	<b>91,202</b>	137,302	(46,100)
	Reserve Contribution	-	-	-
	Internal Cost Allocation	<b>(76,850)</b>	(95,769)	18,919 A.8
	<b>Division Levy Requirement</b>	<b>14,352</b>	41,533	(27,181)

CITY OF OWEN SOUND  
OPERATIONS  
DRAFT 2023 OPERATING BUDGET

		2023 DRAFT BUDGET	2022 BUDGET	VARIANCE
2400	DIRECTOR OF OPERATIONS	111,972	109,969	2,003
2401	TRANSIT	1,152,311	1,510,244	(357,933)
2402	AIRPORT	-	-	-
2410	MANAGERS	298,144	276,722	21,422
2411	LABOUR AND FLEET	25,358	21,283	4,076
2412	ROADS MAINTENANCE	1,078,261	1,064,164	14,098
2426	STORM AND DRAINAGE	385,625	279,625	106,000
2412	WINTER CONTROL	1,988,718	1,699,662	289,056
2413	TRAFFIC AND STREETLIGHTS	471,370	471,365	5
2416	WASTE MANAGEMENT	759,117	511,610	247,508
2417	SOLAR ENERGY	(116,212)	(121,225)	5,013
2440	ENGINEERING	118,800	146,001	(27,202)
2425	LANDFILL	195,533	222,467	(26,934)
2501	SOURCE WATER PROTECTION	10,000	6,500	3,500
		<b>6,478,997</b>	<b>6,198,385</b>	<b>280,612</b>
<b>BUDGET BREAKDOWN</b>		<b>2022</b>	<b>2022</b>	<b>change</b>
	WAGES	3,350,660	3,134,909	215,752
	DEBT PAYMENTS	168,627	168,627	-
	MATERIALS	1,776,141	1,582,371	193,770
	LEGAL AND CONTRACT	2,956,349	3,209,405	(253,056)
	EXTERNAL TRANSFERS	290,967	274,700	16,267
	GRANTS	(566,500)	(599,500)	33,000
	REVENUE AND USER FEES	(1,028,210)	(1,170,700)	142,490
	<b>Net Operating Budget</b>	<b>6,948,034</b>	<b>6,599,811</b>	<b>348,223</b>
	NET TRANSFERRED FROM OTHER DEPT'S	(881,537)	(873,927)	(7,610)
	TRANSFERRED TO RESERVES	412,500	472,500	(60,000)
	<b>TAX BURDEN</b>	<b>6,478,997</b>	<b>6,198,385</b>	<b>280,612</b>

CITY OF OWEN SOUND  
 OPERATIONS DIRECTOR  
 DRAFT 2023 OPERATING BUDGET

		2023 DRAFT BUDGET	2022 BUDGET	VARIANCE
<b><i>Director of Operations</i></b>				
		<b>2022</b>	2022	<b>Variance</b>
<b>1 FTE</b>	Salaries and Benefits	<b>197,912</b>	192,119	5,793 A.2, A.4
Director	Materials and Supplies	<b>4,060</b>	6,350	(2,290) B.1
	Contract Services	-	1,500	(1,500)
	Debt Payments	-	-	-
	<u>Gross Costs</u>	<b>201,972</b>	199,969	2,003
<b>Contracts</b>	Grants	-	-	-
	Other Revenue	-	-	-
	<u>Revenue</u>	-	-	-
	<b>Net Cost</b>	<b>201,972</b>	199,969	2,003
	Reserve Contribution	-	-	-
	Internal Cost Allocation	<b>(90,000)</b>	(90,000)	-
	<b>Division Levy Requirement</b>	<b>111,972</b>	109,969	2,003

CITY OF OWEN SOUND  
TRANSIT  
DRAFT 2023 OPERATING BUDGET

		2023 DRAFT BUDGET	2022 BUDGET	VARIANCE
<b>Transit</b>				
		<b>2023</b>	2022	<b>Variance</b>
<b>1 FTE, 1 PTE</b>	Salaries and Benefits	<b>112,965</b>	113,049	(85)
Transit Terminal Op	Materials and Supplies	<b>206,508</b>	196,100	10,408 A.15, D.14
Transit Terminal Op	Contract Services	<b>1,429,212</b>	1,549,225	(120,013) D.1
	Debt Payments	-	-	-
	<u>Gross Costs</u>	<b>1,748,685</b>	1,858,374	(109,690)
<b>Contracts</b>	Grants	<b>(250,000)</b>	(245,000)	(5,000) A.1
First Student	Other Revenue	<b>(315,700)</b>	(203,700)	(112,000) D.4, D.3
Snow Removal	<u>Revenue</u>	<b>(565,700)</b>	(448,700)	(117,000)
	<u>Net Cost</u>	<b>1,182,985</b>	1,409,674	(226,690)
	Reserve Contribution	<b>(125,000)</b>	-	(125,000) D.6
	Internal Cost Allocation	<b>94,326</b>	100,569	(6,243)
	<u>Division Levy Requirement</u>	<b>1,152,311</b>	1,510,244	(357,933)

CITY OF OWEN SOUND  
 PUBLIC WORKS  
 DRAFT 2023 OPERATING BUDGET

		2023 DRAFT BUDGET	2022 BUDGET	VARIANCE
<b><i>Public Works Management and Facility</i></b>				
		<b>2023</b>	2022	<b>Variance</b>
<b>4 FTE</b>	Salaries and Benefits	<b>326,096</b>	318,987	7,109 A.2, A.4
Public Works Manager	Materials and Supplies	<b>132,708</b>	118,395	14,313 A.9
Roads Superintendent	Contract Services	<b>24,000</b>	24,000	-
2 x Admin Assistant	Debt Payments	-	-	-
	<u>Gross Costs</u>	<b>482,804</b>	461,382	21,422
<b>Contracts</b>	Grants	-	-	-
Cleaning	Other Revenue (bulk water)	<b>(15,000)</b>	(15,000)	-
	<u>Revenue</u>	<b>(15,000)</b>	(15,000)	-
	<b>Net Cost</b>	<b>467,804</b>	446,382	21,422
	Reserve Contribution	-	-	-
	<u>Internal Cost Allocation</u>	<b>(169,660)</b>	(169,660)	-
	<b>Division Levy Requirement</b>	<b>298,144</b>	276,722	21,422

CITY OF OWEN SOUND  
PWT LABOUR AND FLEET  
DRAFT 2023 OPERATING BUDGET

		2023 DRAFT BUDGET	2022 BUDGET	VARIANCE	
<b>Public works labour and fleet - NOTE - Charged OUT</b>					
		<b>2023</b>	2022	<b>Variance</b>	
<b>21 FTE</b>	Salaries and Benefits	<b>1,873,359</b>	1,767,478	105,881	<b>A.2, A.4</b>
	Less Charged Out	<b>(1,676,201)</b>	(1,612,200)	(64,001)	
<b>8 Seasonal LEO</b>	Materials and Supplies	<b>558,201</b>	506,004	52,197	<b>A.15</b>
	Less Charged Out	<b>(1,040,000)</b>	(925,000)	(115,000)	
	Contract Services	-	-	-	
	Debt Payments	-	-	-	
	<u>Gross Costs</u>	<u><b>(284,642)</b></u>	<u>(263,717)</u>	<u>(20,924)</u>	
<b>Contracts</b>	Grants	-	-	-	
None	Other Revenue	-	-	-	
	<u>Revenue</u>	<u>-</u>	<u>-</u>	<u>-</u>	
	Net Cost	<b>(284,642)</b>	(263,717)	(20,924)	
	Reserve Contribution	<b>310,000</b>	285,000	25,000	<b>D.9</b>
	Internal Cost Allocation	-	-	-	
	Division Levy Requirement	<b>25,358</b>	21,283	4,076	

CITY OF OWEN SOUND  
PWT ROADS  
DRAFT 2023 OPERATING BUDGET

		2023 DRAFT BUDGET	2022 BUDGET	VARIANCE	
<b><i>Roads and Roadside Maintenance</i></b>					
	Salaries and Benefits	<b>722,531</b>	682,910	39,621	A.2, A.4
	Materials and Supplies	<b>337,230</b>	364,954	(27,723)	D.12, D.13
	Contract Services	<b>181,000</b>	178,800	2,200	D.10, D.11
	Debt Payments	-	-	-	
	<u>Gross Costs</u>	<u><b>1,240,761</b></u>	<u>1,226,664</u>	<u>14,098</u>	
<b><i>Contracts</i></b>	Grants - County Contribution	<b>(127,500)</b>	(127,500)	-	
Maintenance	Other Revenue	-	-	-	
Sidewalk Condition	<u>Revenue</u>	<u><b>(127,500)</b></u>	<u>(127,500)</u>	<u>-</u>	
Reflectivity Survey					
Line painting	Net Cost	<u><b>1,113,261</b></u>	<u>1,099,164</u>	<u>14,098</u>	
	Reserve Contribution	-	-	-	
	Internal Cost Allocation	<b>(35,000)</b>	(35,000)	-	
	<u>Division Levy Requirement</u>	<u><b>1,078,261</b></u>	<u>1,064,164</u>	<u>14,098</u>	

CITY OF OWEN SOUND  
PWT ROADS  
DRAFT 2023 OPERATING BUDGET

	2023 DRAFT BUDGET	2022 BUDGET	VARIANCE	
<b><i>Winter Control</i></b>				
Salaries and Benefits	<b>897,123</b>	846,154	50,969	A.2, A.4
Materials and Supplies	<b>1,044,994</b>	806,908	238,087	D.16
Contract Services	<b>46,600</b>	46,600	-	
Debt Payments	-	-	-	
<b><i>Gross Costs</i></b>	<b>1,988,718</b>	1,699,662	289,056	
Grants	-	-	-	
Other Revenue	-	-	-	
<b><i>Revenue</i></b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>Net Cost</b>	<b>1,988,718</b>	1,699,662	289,056	
Reserve Contribution	-	-	-	
Internal Cost Allocation	-	-	-	
<b>Division Levy Requirement</b>	<b>1,988,718</b>	1,699,662	289,056	



CITY OF OWEN SOUND  
SOLID WASTE MANAGEMENT  
DRAFT 2023 OPERATING BUDGET

		2023 DRAFT BUDGET	2022 BUDGET	VARIANCE	
<b><i>Waste Management</i></b>		<b>2023</b>	2022	<b>Variance</b>	
<b>Contracts</b>	Salaries and Benefits	<b>86,902</b>	82,820	4,082	A.2, A.4
Waste Management	Materials and Supplies	<b>307,788</b>	290,510	17,279	D.23
Transfer Station	Contract Services	<b>955,037</b>	1,069,280	(114,243)	D.23, D.22
Recycling Collection	Debt Payments	-	-	-	
Compost Site	<i>Gross Costs</i>	<b>1,349,727</b>	1,442,610	(92,882)	
	Grants	<b>(154,000)</b>	(227,000)	73,000	D.21
	Other Revenue	<b>(538,910)</b>	(803,900)	264,990	D.22
	<i>Revenue</i>	<b>(692,910)</b>	(1,030,900)	337,990	
	<b>Net Cost</b>	<b>656,817</b>	411,710	245,108	
	Reserve Contribution	<b>12,500</b>	12,500	-	
	Internal Cost Allocation	<b>89,800</b>	87,400	2,400	
	<b>Division Levy Requirement</b>	<b>759,117</b>	511,610	247,508	

CITY OF OWEN SOUND  
ENERGY REVENUES  
DRAFT 2023 OPERATING BUDGET

		2023 DRAFT BUDGET	2022 BUDGET	VARIANCE
<b><i>Solar Revenue</i></b>		<b>2023</b>	<b>2022</b>	<b>Variance</b>
<b>Contracts</b>	Salaries and Benefits	-	-	-
Hydro One	Materials and Supplies	<b>5,150</b>	<b>137</b>	5,013 D.29
Grasshopper	Contract Services	-	-	-
	Debt Payments	<b>20,811</b>	<b>20,811</b>	-
	<i>Gross Costs</i>	<b>25,961</b>	<b>20,948</b>	5,013
	Grants	-	-	-
	Other Revenue	<b>(145,750)</b>	<b>(145,750)</b>	-
	<i>Revenue</i>	<b>(145,750)</b>	<b>(145,750)</b>	-
	Net Cost	<b>(119,789)</b>	<b>(124,802)</b>	5,013
	Reserve Contribution	-	-	-
	Internal Cost Allocation	<b>3,578</b>	<b>3,578</b>	-
	Division Levy Requirement	<b>(116,212)</b>	<b>(121,225)</b>	5,013

CITY OF OWEN SOUND  
 CLOSED LANDFILL AND GARBAGE DISP  
 DRAFT 2023 OPERATING BUDGET

		2023 DRAFT BUDGET	2022 BUDGET	VARIANCE
<b>Landfill</b>				
		<b>2022</b>	2022	<b>Variance</b>
<b>Contracts</b>	Salaries and Benefits	<b>9,812</b>	17,483	(7,672) <b>A.8</b>
Leachate hauling	Materials and Supplies	<b>5,571</b>	4,833	738
Snow Removal	Contract Services	<b>183,000</b>	202,500	(19,500) <b>D.27, D.28</b>
Monitoring	Debt Payments	-	-	-
	<u>Gross Costs</u>	<b>198,383</b>	224,817	(26,434)
	Grants	-	-	-
	Other Revenue	<b>(2,850)</b>	(2,350)	(500)
	<u>Revenue</u>	<b>(2,850)</b>	(2,350)	(500)
	<b>Net Cost</b>	<b>195,533</b>	222,467	(26,934)
	Reserve Contribution	-	-	-
	Internal Cost Allocation	-	-	-
	<b>Division Levy Requirement</b>	<b>195,533</b>	222,467	(26,934)

CITY OF OWEN SOUND  
 STORM WATER MANAGEMENT  
 DRAFT 2023 OPERATING BUDGET

		2023 DRAFT BUDGET	2022 BUDGET	VARIANCE
	<b><i>Stormwater Management</i></b>			
		<b>2023</b>	2022	<b>Variance</b>
	Salaries and Benefits	-	-	-
	Materials and Supplies	<b>20,000</b>	20,000	-
	Contract Services	-	-	-
	Debt Payments	-	-	-
	<i>Gross Costs</i>	<b>20,000</b>	20,000	-
<b><i>Contracts</i></b>	Grants	-	-	-
	Other Revenue	-	-	-
	<i>Revenue</i>	-	-	-
	Net Cost	<b>20,000</b>	20,000	-
	Reserve Contribution	<b>275,000</b>	175,000	100,000
	Internal Cost Allocation	<b>90,625</b>	84,625	6,000
	Division Levy Requirement	<b>385,625</b>	279,625	106,000

D.17

CITY OF OWEN SOUND  
ENGINEERING  
DRAFT 2023 OPERATING BUDGET

		2023 DRAFT BUDGET	2022 BUDGET	VARIANCE
<b>Engineering</b>				
		<b>2023</b>	2022	<b>Variance</b>
<b>7 FTE</b>	Salaries and Benefits	<b>806,292</b>	732,221	74,070 A.2, A.4, D.33
Engineering Mgr	Materials and Supplies	<b>12,328</b>	15,100	(2,772) A.11
4 x Technicians	Contract Services	<b>49,500</b>	49,500	-
1 Assistant	Debt Payments	-	-	-
Env Services Supervisor	<u>Gross Costs</u>	<b>868,120</b>	796,821	71,298
	<b>Contracts</b>			
	Grants	<b>(35,000)</b>	-	(35,000) D.31
Bridge Inspections	Other Revenue	<b>(10,000)</b>	-	(10,000) D.32
Road Condition	<u>Revenue</u>	<b>(45,000)</b>	-	(45,000)
	<b>Net Cost</b>	<b>823,120</b>	796,821	26,298
	Reserve Contribution	<b>(60,000)</b>	-	(60,000) D.33
	Internal Cost Allocation	<b>(644,320)</b>	(650,820)	6,500
	<b>Division Levy Requirement</b>	<b>118,800</b>	146,001	(27,202)

CITY OF OWEN SOUND  
 SOURCE WATER PROTECTION  
 DRAFT 2023 OPERATING BUDGET

		2023 DRAFT BUDGET	2022 BUDGET	VARIANCE
<b><i>Sourcewater Protection</i></b>				
		<b>2023</b>	2022	<b>Variance</b>
	Salaries and Benefits	-	-	-
	Materials and Supplies	<b>3,500</b>	-	3,500
	Contract Services	<b>6,500</b>	6,500	-
	External Transfer	<b>290,967</b>	280,919	10,048
	Debt Payments	-	-	-
	<i>Gross Costs</i>	<b>300,967</b>	281,200	13,548
<b><i>Contracts</i></b>	Grants	-	-	-
	Other Revenue	-	-	-
GSCA Levy	<i>Revenue</i>	-	-	-
	<b>Net Cost</b>	<b>300,967</b>	281,200	13,548
	Reserve Contribution	-	-	-
	Internal Cost Allocation	<b>(290,967)</b>	(280,919)	(10,048)
	Division Levy Requirement	<b>10,000</b>	6,500	3,500

CITY OF OWEN SOUND  
STREETLIGHTS AND TRAFFIC CONTROL  
DRAFT 2023 OPERATING BUDGET

		2023 DRAFT BUDGET	2022 BUDGET	VARIANCE
<b><i>Traffic and Streetlights</i></b>				
		<b>2023</b>	2022	<b>Variance</b>
	Salaries and Benefits	<b>371</b>	386	(15)
	Materials and Supplies	<b>178,102</b>	178,081	21
	Contract Services	<b>75,000</b>	75,000	-
	Debt Payments	<b>147,816</b>	147,816	-
	<i>Gross Costs</i>	<b>401,288</b>	401,283	5
<b><i>Contracts</i></b>				
Traffic Signal Maint	Grants	-	-	-
Streetlight Maint	Other Revenue	-	-	-
	<i>Revenue</i>	-	-	-
	<b>Net Cost</b>	<b>401,288</b>	401,283	5
	Reserve Contribution	-	-	-
	Internal Cost Allocation	<b>70,082</b>	70,082	-
	<b>Division Levy Requirement</b>	<b>471,370</b>	471,365	5

CITY OF OWEN SOUND  
FACILITIES  
DRAFT 2023 OPERATING BUDGET

	2023 DRAFT BUDGET	2022 BUDGET	VARIANCE
2430 FACILITIES MANAGER	13,360	18,284	(4,924)
2431 CITY HALL	243,487	208,928	34,560
2432 POLICE BUILDING	299,185	291,642	7,543
2435 GENERAL FACILITIES	210,838	187,236	23,601
	<b>766,870</b>	<b>706,090</b>	<b>60,780</b>

<u>BUDGET BREAKDOWN</u>	<u>2022</u>	<u>2022</u>	<u>change</u>
WAGES	258,183	246,950	11,233
DEBT PAYMENTS	42,631	42,631	-
MATERIALS	325,280	336,900	(11,620)
LEGAL AND CONTRACT	184,930	162,500	22,430
			-
REVENUE AND USER FEES	(31,279)	(30,516)	(763)
<b>Net Operating Budget</b>	<b>779,745</b>	<b>758,465</b>	<b>21,280</b>
NET TRANSFERRED TO OTHER DEPT'S	(62,875)	(102,375)	39,500
TRANSFERRED TO RESERVES	50,000	50,000	-
<b>TAX BURDEN</b>	<b>766,870</b>	<b>706,090</b>	<b>60,780</b>



CITY OF OWEN SOUND  
 FACILITIES MANAGER  
 DRAFT 2023 OPERATING BUDGET

		2023 DRAFT BUDGET	2022 BUDGET	VARIANCE
<b>Facilities Manager</b>				
		<b>2023</b>	2022	<b>Variance</b>
<b>1 FTE</b>	Salaries and Benefits	<b>102,175</b>	158,459	(56,284) C.8, A.2, A.4
Property and Project	Materials and Supplies	<b>4,060</b>	4,700	(640) A.11
Coordinator	Contract Services	-	-	-
	Debt Payments	-	-	-
	<u>Gross Costs</u>	<b>106,235</b>	163,159	(56,924)
<b>Contracts</b>	Grants	-	-	-
	Other Revenue	-	-	-
	<u>Revenue</u>	-	-	-
	<b>Net Cost</b>	<b>106,235</b>	163,159	(56,924)
	Reserve Contribution	-	-	-
	Internal Cost Allocation	<b>(92,875)</b>	(144,875)	52,000 A.8
	<b>Division Levy Requirement</b>	<b>13,360</b>	18,284	(4,924)

CITY OF OWEN SOUND  
 CITY HALL  
 DRAFT 2023 OPERATING BUDGET

		2023 DRAFT BUDGET	2022 BUDGET	VARIANCE
<b><i>City Hall Facility</i></b>				
		<b>2023</b>	2022	<b>Variance</b>
	Salaries and Benefits	<b>27,817</b>	15,428	12,390 A.2, A.4
	Materials and Supplies	<b>96,050</b>	91,000	5,050
	Contract Services	<b>79,620</b>	60,000	19,620 F.4
	Debt Payments	-	-	-
	<i>Gross Costs</i>	<b>203,487</b>	166,428	37,060
<b><i>Contracts</i></b>				
Cleaning	Grants	-	-	-
Service Agreements	Other Revenue	-	-	-
	<i>Revenue</i>	-	-	-
	<b>Net Cost</b>	<b>203,487</b>	166,428	37,060
	Reserve Contribution	<b>35,000</b>	35,000	-
	Internal Cost Allocation	<b>5,000</b>	7,500	(2,500)
	<b>Division Levy Requirement</b>	<b>243,487</b>	208,928	34,560

CITY OF OWEN SOUND  
POLICE STATION  
DRAFT 2023 OPERATING BUDGET

	2023 DRAFT BUDGET	2022 BUDGET	2021 BUDGET	VARIANCE
--	----------------------	----------------	----------------	----------

CITY OF OWEN SOUND  
 POLICE STATION  
 DRAFT 2023 OPERATING BUDGET

		2023 DRAFT BUDGET	2022 BUDGET	2021 BUDGET	VARIANCE
	Salaries and Benefits	<b>27,405</b>	9,642	5,485	17,763 A.2, A.4
	Materials and Supplies	<b>161,470</b>	180,000	169,000	(18,530) F.2
	Contract Services	<b>105,310</b>	97,000	97,000	8,310 F.3
	Debt Payments	-	-	-	-
	<i>Gross Costs</i>	<b>294,185</b>	286,642	271,485	7,543
<b>Contracts</b>					
Cleaning	Grants	-	-	-	-
Snow Removal	Other Revenue	-	-	-	-
	<i>Revenue</i>	-	-	-	-
	Net Cost	<b>294,185</b>	286,642	271,485	7,543
	Reserve Contribution	-	-	-	-
	Internal Cost Allocation	<b>5,000</b>	5,000	7,800	-
	Division Levy Requirement	<b>299,185</b>	291,642	279,285	7,543

CITY OF OWEN SOUND  
 OTHER PROPERTIES  
 DRAFT 2023 OPERATING BUDGET

		2023 DRAFT BUDGET	2022 BUDGET	VARIANCE	
		<b><i>Other Facilities</i></b>			
		<b>2023</b>	2022	<b>Variance</b>	
<b>2 FTE</b>	Salaries and Benefits	<b>100,785</b>	63,421	37,364	A.2, A.4
Building and Property	Materials and Supplies	<b>63,700</b>	61,200	2,500	A.15
Facility Labourer	Contract Services	-	5,500	(5,500)	F.1
	Debt Payments	<b>42,631</b>	42,631	-	
	<i>Gross Costs</i>	<b>207,117</b>	172,752	34,364	
		<b><i>Contracts</i></b>			
	Grants	-	-	-	
Service Contracts	Other Revenue	<b>(31,279)</b>	(30,516)	(763)	
	<i>Revenue</i>	<b>(31,279)</b>	(30,516)	(763)	
	Net Cost	<b>175,838</b>	142,236	33,601	
	Reserve Contribution	<b>15,000</b>	15,000	-	
	Internal Cost Allocation	<b>20,000</b>	30,000	(10,000)	
	Division Levy Requirement	<b>210,838</b>	187,236	23,601	

CITY OF OWEN SOUND  
COMMUNITY SERVICES  
DRAFT 2023 OPERATING BUDGET

		2023 DRAFT BUDGET	2022 BUDGET	VARIANCE
2500	DIRECTOR OF COMMUNITY SERVICES	56,561	53,026	3,535
2510	BUILDING INSPECTION	7,566	4,184	3,382
2520	PLANNING	296,443	337,315	(40,872)
2514	PARKS AND GREENSPACES	1,611,920	1,471,684	140,236
2415	CEMETERY AND PLAYSPACES GENERA	392,018	391,788	230
2532	PROGRAMS	1,541	5,032	(3,491)
2533	FACILITY BOOKING	(862,806)	(893,657)	30,851
2433	BAYSHORE	979,530	992,927	(13,397)
2436	REGIONAL RECREATION CENTRE	1,001,922	987,563	14,360
2530	COMMUNITY DEVELOPMENT	235,793	243,102	(7,309)
2540	TOURISM	180,532	170,577	9,955
2541	SPECIAL EVENTS GENERAL	167,443	132,593	34,849
		4,068,462	3,896,133	172,329

BUDGET BREAKDOWN	2022	2022	#	change
WAGES	4,047,814	3,949,502		98,312
DEBT PAYMENTS	51,575	55,838		(4,263)
MATERIALS	1,530,674	1,577,751		(47,077)
LEGAL AND CONTRACT	617,900	607,095		10,805
EXTERNAL TRANSFER	40,000	40,000		-
GRANTS	28,000	30,000		(2,000)
REVENUE AND USER FEES	(2,673,665)	(2,747,515)		73,850
<b>Net Operating Budget</b>	<b>3,642,298</b>	<b>3,512,670</b>	<b>#</b>	<b>129,628</b>
NET TRANSFERRED TO OTHER DEPT'S	323,685	310,963		12,722
TRANSFERRED TO RESERVES	102,479	72,500		29,979
<b>TAX BURDEN</b>	<b>4,068,462</b>	<b>3,896,133</b>		<b>172,329</b>

CITY OF OWEN SOUND  
 COMMUNITY SERVICES DIRECTOR  
 DRAFT 2023 OPERATING BUDGET

		2023 DRAFT BUDGET	2022 BUDGET	VARIANCE
<b><i>Director of Community Services</i></b>				
		<b>2023</b>	2022	<b>Variance</b>
<b>2 FTE</b>	Salaries and Benefits	<b>279,261</b>	274,376	4,885 A.2, A.4
Director	Materials and Supplies	<b>3,400</b>	4,750	(1,350)
Admin Assistant	Contract Services	<b>1,500</b>	1,500	-
	Debt Payments	-	-	-
	<i>Gross Costs</i>	<b>284,161</b>	280,626	3,535
<b>Contracts</b>	Grants	-	-	-
	Other Revenue	-	-	-
	<i>Revenue</i>	-	-	-
	Net Cost	<b>284,161</b>	280,626	3,535
	Reserve Contribution	-	-	-
	Internal Cost Allocation	<b>(227,600)</b>	(227,600)	-
	Division Levy Requirement	<b>56,561</b>	53,026	3,535

CITY OF OWEN SOUND  
 BUILDING  
 DRAFT 2023 OPERATING BUDGET

		2023 DRAFT BUDGET	2022 BUDGET	VARIANCE
		<b><i>Building Inspection</i></b>		
<b>4 FTE</b>		<b>2022</b>	2022	<b>Variance</b>
	Salaries and Benefits	<b>430,020</b>	427,389	2,631
CBO	Materials and Supplies	<b>24,586</b>	24,300	286
Deputy CBO	Contract Services	<b>1,550</b>	1,550	-
Building Inspector	Debt Payments	-	-	-
Development Coordinator	<i>Gross Costs</i>	<b>456,156</b>	453,239	2,917
	Grants	-	-	-
<b>Contracts</b>	Other Revenue	<b>(470,000)</b>	(470,000)	-
none	<i>Revenue</i>	<b>(470,000)</b>	(470,000)	-
	Net Cost	<b>(13,844)</b>	(16,761)	2,917
	Reserve Contribution	<b>(175,000)</b>	(175,000)	-
	Internal Cost Allocation	<b>196,410</b>	195,945	465
	Division Levy Requirement	<b>7,566</b>	4,184	3,382

A.2, A.4



CITY OF OWEN SOUND  
 PLANNING AND HERITAGE  
 DRAFT 2023 OPERATING BUDGET

		2023 DRAFT BUDGET	2022 BUDGET	VARIANCE	
		<b>Planning</b>			
		<b>2023</b>	2022	<b>Variance</b>	
<b>3 FTE</b>	Salaries and Benefits	<b>328,545</b>	357,357	(28,812)	A.2, A.4
Manager of Planning & Heritage	Materials and Supplies	<b>15,190</b>	21,750	(6,560)	E.9
Int. Planner	Contract Services	<b>21,500</b>	22,500	(1,000)	
Jr. Planner	Debt Payments	-	-	-	
	<u>Gross Costs</u>	<b>365,235</b>	401,607	(36,372)	
		<b>Contracts</b>			
none	Grants	<b>80,000</b>	80,000	-	
	Other Revenue	<b>(235,000)</b>	(230,000)	(5,000)	E.9
	<u>Revenue</u>	<b>(155,000)</b>	(150,000)	(5,000)	
	<u>Net Cost</u>	<b>210,235</b>	251,607	(41,372)	
	Reserve Contribution	-	-	-	
	Internal Cost Allocation	<b>86,208</b>	85,708	500	
	<u>Division Levy Requirement</u>	<b>296,443</b>	337,315	(40,872)	

CITY OF OWEN SOUND  
PWT PARKS AND GREENSPACES AND  
DRAFT 2023 OPERATING BUDGET

		2023 DRAFT BUDGET	2022 BUDGET	VARIANCE	
<b><i>Parks and Greenspaces</i></b>					
		<b>2023</b>	2022	<b>Variance</b>	
<b>8 FTE</b>	Salaries and Benefits	<b>1,303,178</b>	1,309,704	(6,526)	A.2, A.4, E.14
<b>14 SEASONAL</b>	Materials and Supplies	<b>442,848</b>	427,856	14,992	A.15
<b>6 STUDENT</b>	Contract Services	<b>212,600</b>	139,600	73,000	E.18
Parks Manager	Debt Payments	<b>42,557</b>	42,557	-	
Parks Supervisor	<b>Gross Costs</b>	<b>2,001,183</b>	1,919,717	81,466	
Parks & Cem Admin	Grants	-	-	-	
5 x Parks Labour	Other Revenue	<b>(463,500)</b>	(435,200)	(28,300)	E.19
	<b>Revenue</b>	<b>(463,500)</b>	(435,200)	(28,300)	
<b>Contracts</b>	Net Cost	<b>1,537,683</b>	1,484,517	53,166	
Camp Security	Reserve Contribution	<b>180,000</b>	100,000	80,000	E.21, E.22
	Internal Cost Allocation	<b>(105,763)</b>	(112,833)	7,070	
	Division Levy Requirement	<b>1,611,920</b>	1,471,684	140,236	

CITY OF OWEN SOUND  
PWT CEMETERY AND PLAYGROUNDS  
DRAFT 2023 OPERATING BUDGET

		2023 DRAFT BUDGET	2022 BUDGET	VARIANCE	
<b><i>Cemetery and Playground</i></b>					
		<b>2023</b>	2022	<b>Variance</b>	
<b>2 FTE</b>	Salaries and Benefits	<b>236,449</b>	230,852	5,597	A.2, A.4
<b>2 Seasonal</b>	Materials and Supplies	<b>86,671</b>	78,075	8,595	A.15
	Contract Services	<b>9,500</b>	8,200	1,300	
	Debt Payments	<b>9,018</b>	13,281	(4,263)	E.29
	<i>Gross Costs</i>	<b>341,638</b>	330,408	11,230	
	Grants	-	-	-	
	Other Revenue	<b>(190,000)</b>	(179,000)	(11,000)	E.30, E.31
	<i>Revenue</i>	<b>(190,000)</b>	(179,000)	(11,000)	
<b>Contracts</b>	Net Cost	<b>151,638</b>	151,408	230	
	Reserve Contribution	<b>55,000</b>	55,000	-	
	Internal Cost Allocation	<b>185,380</b>	185,380	-	
	Division Levy Requirement	<b>392,018</b>	391,788	230	

CITY OF OWEN SOUND  
 BAYSHORE  
 DRAFT 2023 OPERATING BUDGET

		2023 DRAFT BUDGET	2022 BUDGET	VARIANCE	
<b>Bayshore</b>					
		<b>2022</b>	2022	<b>Variance</b>	
<b>5 FTE</b>	Salaries and Benefits	<b>588,480</b>	539,437	49,043	A.2, A.4, E.10
Facility Supervisor	Materials and Supplies	<b>340,850</b>	403,290	(62,440)	E.11
4 x Facility Attendant	Contract Services	<b>111,250</b>	111,250	-	
	Debt Payments	-	-	-	
	<u>Gross Costs</u>	<u><b>1,040,580</b></u>	<u>1,053,977</u>	<u>(13,397)</u>	
	<b>Contracts</b>				
	Grants	-	-	-	
Snow Removal	Other Revenue	<b>(26,050)</b>	(26,050)	-	
Equipment Service	<u>Revenue</u>	<u><b>(26,050)</b></u>	<u>(26,050)</u>	<u>-</u>	
	<u>Net Cost</u>	<u><b>1,014,530</b></u>	<u>1,027,927</u>	<u>(13,397)</u>	
	Reserve Contribution	<b>12,500</b>	12,500	-	
	Internal Cost Allocation	<b>(47,500)</b>	(47,500)	-	
	<u>Division Levy Requirement</u>	<u><b>979,530</b></u>	<u>992,927</u>	<u>(13,397)</u>	

CITY OF OWEN SOUND  
 REGIONAL REC CENTRE  
 DRAFT 2023 OPERATING BUDGET

		2023 DRAFT BUDGET	2022 BUDGET	VARIANCE	
<b><i>Julie McArthur Regional Recreation Centre</i></b>					
		<b>2023</b>	2022	<b>Variance</b>	
<b>3 FTE, 5 PT</b>	Salaries and Benefits	<b>366,722</b>	350,763	15,960	A.2, A.4
Facility Attendants	Materials and Supplies	<b>428,200</b>	407,800	20,400	E.23
	Contract Services	<b>87,000</b>	109,000	(22,000)	E.25
	Debt Payments	-	-	-	
	<i>Gross Costs</i>	<b>881,922</b>	867,563	14,360	
<b>Contracts</b>	Grants	-	-	-	
Snow Removal	Other Revenue	-	-	-	
Equipment Service	<i>Revenue</i>	-	-	-	
	Net Cost	<b>881,922</b>	867,563	14,360	
	Reserve Contribution	<b>62,500</b>	62,500	-	
	Internal Cost Allocation	<b>57,500</b>	57,500	-	
	Division Levy Requirement	<b>1,001,922</b>	<b>987,563</b>	14,360	

CITY OF OWEN SOUND  
PROGRAMS  
DRAFT 2023 OPERATING BUDGET

		2023 DRAFT BUDGET	2022 BUDGET	VARIANCE
	<b><i>Programs</i></b>	<b>2023</b>	2022	<b>Variance</b>
	Salaries and Benefits	<b>2,741</b>	3,857	(1,116) A.2, A.4
	Materials and Supplies	<b>10,450</b>	12,450	(2,000) A.11
	Contract Services	<b>70,300</b>	70,300	-
	Debt Payments	-	-	-
	<u>Gross Costs</u>	<b>83,491</b>	86,607	(3,116)
	Grants	-	-	-
	Other Revenue	<b>(135,300)</b>	(133,050)	(2,250)
	<u>Revenue</u>	<b>(135,300)</b>	(133,050)	(2,250)
<b><i>Contracts</i></b>				
YMCA	Net Cost	<b>(51,809)</b>	(46,443)	(5,366)
	Reserve Contribution	-	-	-
	Internal Cost Allocation	<b>53,350</b>	51,475	1,875
	Division Levy Requirement	<b>1,541</b>	5,032	(3,491)

CITY OF OWEN SOUND  
 FACILITY BOOKING  
 DRAFT 2023 OPERATING BUDGET

		2023 DRAFT BUDGET	2022 BUDGET	VARIANCE	
		<b>Facility Booking Revenue</b>			
		<b>2023</b>	2022	<b>Variance</b>	
<b>1 FTE</b>	Salaries and Benefits	<b>83,149</b>	80,460	2,688	A.2, A.4
Facility Booking	Materials and Supplies	<b>5,460</b>	5,460	-	
Coordinator	Contract Services	-	-	-	
	Debt Payments	-	-	-	
	<b>Gross Costs</b>	<b>88,609</b>	85,920	2,688	
	Grants	-	-	-	
	Bayshore Revenue	<b>(300,990)</b>	(335,490)	34,500	E.13
	Attack Revenue	<b>(96,150)</b>	(93,500)	(2,650)	
	RRC Revenue	<b>(614,975)</b>	(608,475)	(6,500)	
	Sportsfield Revenue	<b>(73,000)</b>	(73,000)	-	
	Other Revenue	-	-	-	
	<b>Revenue</b>	<b>(1,085,115)</b>	(1,110,465)	25,350	
<b>Contracts</b>	Net Cost	<b>(996,506)</b>	(1,024,545)	28,038	
	Reserve Contribution	<b>50,000</b>	50,000	-	
	Internal Cost Allocation	<b>83,700</b>	80,888	2,813	
	Division Levy Requirement	<b>(862,806)</b>	(893,657)	30,851	

CITY OF OWEN SOUND  
 COMMUNITY DEVELOPMENT AND MARKETING  
 DRAFT 2023 OPERATING BUDGET

		2023 DRAFT BUDGET	2022 BUDGET	VARIANCE	
<b><i>Community Development and Marketing</i></b>					
		<b>2023</b>	2022	<b>Variance</b>	
<b>1 FTE</b>	Salaries and Benefits	<b>222,154</b>	197,692	24,462	A.2, A.4
Manager of	Materials and Supplies	<b>46,660</b>	43,410	3,250	E.1
Community Dev.	Contract Services	<b>10,000</b>	20,000	(10,000)	E.2
	Debt Payments	-	-	-	
	<u>Gross Costs</u>	<b>278,814</b>	261,102	17,712	
	<b>Contracts</b>				
	Grants	-	-	-	
Community development	Other Revenue	-	(30,000)	30,000	
Coordinator	<u>Revenue</u>	-	(30,000)	30,000	
	Net Cost	<b>278,814</b>	231,102	47,712	
	Reserve Contribution	<b>(85,021)</b>	(30,000)	(55,021)	
	Internal Cost Allocation	<b>42,000</b>	42,000	-	
	Division Levy Requirement	<b>235,793</b>	243,102	(7,309)	



CITY OF OWEN SOUND  
 TOURISM MANAGER  
 DRAFT 2023 OPERATING BUDGET

		2023 DRAFT BUDGET	2022 BUDGET	VARIANCE	
	<b><i>Tourism</i></b>				
		<b>2023</b>	2022	<b>Variance</b>	
<b>1 FTE</b>	Salaries and Benefits	<b>118,632</b>	115,427	3,205	A.2, A.4
Tourism Coordinator	Materials and Supplies	<b>71,650</b>	68,650	3,000	
<b>3 Students</b>	Contract Services	-	-	-	
	Debt Payments	-	-	-	
	<b><i>Gross Costs</i></b>	<b>190,282</b>	184,077	6,205	
	<b><i>Contracts</i></b>				
	Grants	-	-	-	
	Other Revenue	<b>(9,750)</b>	(13,500)	3,750	
	<b><i>Revenue</i></b>	<b>(9,750)</b>	(13,500)	3,750	
	<b>Net Cost</b>	<b>180,532</b>	170,577	9,955	
	Reserve Contribution	-	-	-	
	Internal Cost Allocation	-	-	-	
	<b>Division Levy Requirement</b>	<b>180,532</b>	170,577	9,955	

CITY OF OWEN SOUND  
SPECIAL EVENTS  
DRAFT 2023 OPERATING BUDGET

		2023 DRAFT BUDGET	2022 BUDGET	VARIANCE	
<b><i>Special Events</i></b>					
		<b>2023</b>	2022	<b>Variance</b>	
<b>1 FTE</b>	Salaries and Benefits	<b>88,483</b>	62,189	26,294	<b>A.2, A.4</b>
Events and Activation	Materials and Supplies	<b>54,710</b>	79,960	(25,250)	<b>E.4, E.5</b>
Coordinator	Contract Services	<b>88,900</b>	119,395	(30,495)	<b>E.4, E.5</b>
	Debt Payments	-	-	-	
	<b><i>Gross Costs</i></b>	<b>232,093</b>	261,543	(29,451)	
<b><i>Contracts</i></b>	Grants	<b>(12,000)</b>	(10,000)	(2,000)	
	Other Revenue	<b>(55,150)</b>	(116,450)	61,300	<b>E.4, E.5</b>
	<b><i>Revenue</i></b>	<b>(67,150)</b>	(126,450)	59,300	
	<b>Net Cost</b>	<b>164,943</b>	135,093	29,849	
	Reserve Contribution	<b>2,500</b>	(2,500)	5,000	<b>E.4</b>
	Internal Cost Allocation	-	-	-	
	<b>Division Levy Requirement</b>	<b>167,443</b>	132,593	34,849	

CITY OF OWEN SOUND  
FIRE PROTECTION SERVICES  
DRAFT 2023 OPERATING BUDGET

		2023 DRAFT BUDGET	2022 BUDGET	VARIANCE
2101	FIRE GENERAL	4,827,240	4,953,517	(126,277)
2120	FIRE PREVENTION	4,500	4,500	-
2130	EMERGENCY OPER C C	-	-	-
2135	FIRE AND RESCUE TRAINING	-	-	-
2140	WATER RESCUE	3,000	3,000	-
2180	EQUIPMENT	510,650	480,650	30,000
2185	PROPERTY	78,465	77,211	1,254
		5,423,854	5,518,877	(95,023)
<b>BUDGET BREAKDOWN</b>		<b>2022</b>	<b>2022</b>	<b>change</b>
WAGES		4,569,579	4,744,237	(174,658)
DEBT PAYMENTS		-	-	-
MATERIALS		244,275	242,705	1,570
LEGAL AND CONTRACT		132,000	112,435	19,565
GRANTS		-	-	-
REVENUE AND USER FEES		(11,500)	(11,500)	-
<b>Net Operating Budget</b>		<b>4,934,354</b>	<b>5,087,877</b>	<b># (153,523)</b>
NET TRANSFERRED TO OTHER DEPT'S		54,500	32,000	22,500
TRANSFERRED TO RESERVES		435,000	399,000	36,000
<b>TAX BURDEN</b>		<b>5,423,854</b>	<b>5,518,877</b>	<b>(95,023)</b>

CITY OF OWEN SOUND  
POLICE SERVICES  
DRAFT 2023 OPERATING BUDGET

		2023 DRAFT BUDGET	2022 BUDGET	VARIANCE
3000	POL SERV BOARD	37,337	44,836.10	(7,499.42)
3100	POLICE FORCE	6,845,581	6,701,776.64	143,804.66
3200	POLICE CIVILIANS	988,516	973,002.56	15,513.40
3300	COURT SECURITY	281,616	266,743.20	14,872.73
		<b>8,153,050</b>	7,986,358.50	166,691
<hr/>				
<b>BUDGET BREAKDOWN</b>		<b>2022</b>	<b>2022</b>	<b>change</b>
	WAGES	<b>10,736,020</b>	10,078,120	657,899.58
	MATERIALS	<b>594,973</b>	417,212.00	177,761.00
	CONTRACTS	<b>314,835</b>	234,249.44	80,586.00
	GRANTS	<b>(1,071,161)</b>	(606,618.00)	(464,543.00)
	REVENUE AND USER FEES	<b>(2,423,900)</b>	(2,124,104.93)	(299,795.07)
<hr/>				
<b>Net Operating Budget</b>		<b>8,150,767</b>	<b>\$ 7,998,859</b>	<b>151,909</b>
<hr/>				
	Reserve Contribution	<b>(20,217)</b>	(32,500.00)	12,282.86
	Internal Cost Allocation	<b>22,500</b>	20,000	2,500.00
<hr/>				
<b>TAX BURDEN</b>		<b>8,153,050</b>	<b>7,986,359</b>	<b>166,691</b>

CITY OF OWEN SOUND  
 POLICE SERVICES BOARD  
 DRAFT 2023 OPERATING BUDGET

		2023 DRAFT BUDGET	2022 BUDGET	VARIANCE
<b><i>Police Board</i></b>				
		<b>2023</b>	2022	<b>Variance</b>
<b>1 PTE</b>	Salaries and Benefits	<b>18,854</b>	18,853	1
Police Board Admin	Materials and Supplies	<b>10,630</b>	20,630	(10,000)
	Contract Services	<b>9,000</b>	9,000	-
	Debt Payments	-	-	-
	<u>Gross Costs</u>	<b>38,484</b>	48,483	(9,999)
<b>Contracts</b>	Grants	-	-	-
	Other Revenue	-	-	-
	<u>Revenue</u>	-	-	-
	<b>Net Cost</b>	<b>38,484</b>	48,483	(9,999)
	Reserve Contribution	<b>(32,500)</b>	(32,500)	-
	Internal Cost Allocation	<b>31,353</b>	28,853	2,500
	<u>Division Levy Requirement</u>	<b>37,337</b>	44,836	(7,499)

CITY OF OWEN SOUND  
POLICE OFFICERS  
DRAFT 2023 OPERATING BUDGET

	2023 DRAFT BUDGET	2022 BUDGET	2021 BUDGET	VARIANCE
--	----------------------	----------------	----------------	----------

CITY OF OWEN SOUND  
POLICE OFFICERS  
DRAFT 2023 OPERATING BUDGET

		2023 DRAFT BUDGET	2022 BUDGET	2021 BUDGET	VARIANCE
<b>41 FTE</b>	Salaries and Benefits	<b>6,721,302</b>	6,378,702	6,080,984	342,601
<b>5 PTE</b>	Materials and Supplies	<b>507,743</b>	315,582	285,072	192,161
	Contract Services	<b>305,835</b>	225,249	226,706	80,586
	Debt Payments	-	-	-	-
	<u>Gross Costs</u>	<u><b>7,534,881</b></u>	<u>6,919,533</u>	<u>6,592,762</u>	<u>615,348</u>
<b>Contracts</b>	Grants	<b>(696,161)</b>	(231,618)	(197,368)	(464,543)
	Other Revenue	<b>(49,000)</b>	(42,000)	(42,000)	(7,000)
	<u>Revenue</u>	<u><b>(745,161)</b></u>	<u>(273,618)</u>	<u>(239,368)</u>	<u>(471,543)</u>
	Net Cost	<b>6,789,720</b>	6,645,915	6,353,394	143,805
	Reserve Contribution	-	-	-	-
	Internal Cost Allocation	<b>55,862</b>	55,862	55,862	-
	Division Levy Requirement	<b>6,845,581</b>	6,701,777	6,409,256	143,805

CITY OF OWEN SOUND  
POLICES CIVILIANS  
DRAFT 2023 OPERATING BUDGET

		2023 DRAFT BUDGET	2022 BUDGET	VARIANCE
<b><i>Civilian Police</i></b>				
		<b>2023</b>	2022	<b>Variance</b>
<b>23 FTE</b>	Salaries and Benefits	<b>3,345,348</b>	3,044,322	301,026
several PTE	Materials and Supplies	<b>70,500</b>	75,500	(5,000)
	Contract Services	-	-	-
	Debt Payments	-	-	-
	<b><i>Gross Costs</i></b>	<b>3,415,848</b>	3,119,822	296,026
	<b><i>Contracts</i></b>			
	Grants	-	-	-
	Other Revenue	<b>(2,374,900)</b>	(2,082,105)	(292,795)
	<b><i>Revenue</i></b>	<b>(2,374,900)</b>	(2,082,105)	(292,795)
	<b>Net Cost</b>	<b>1,040,948</b>	1,037,717	3,231
	Reserve Contribution	<b>12,283</b>	-	12,283
	Internal Cost Allocation	<b>(64,715)</b>	(64,715)	-
	<b>Division Levy Requirement</b>	<b>988,516</b>	973,003	15,513



CITY OF OWEN SOUND  
 COURT SECURITY  
 DRAFT 2023 OPERATING BUDGET

		2023 DRAFT BUDGET	2022 BUDGET	VARIANCE
<b><i>Court Security</i></b>				
		<b>2023</b>	2022	<b>Variance</b>
<b>3 FTE</b>	Salaries and Benefits	<b>650,516</b>	636,243	14,273
several PTE	Materials and Supplies	<b>6,100</b>	5,500	600
	Contract Services	-	-	-
	Debt Payments	-	-	-
	<b><i>Gross Costs</i></b>	<b>656,616</b>	641,743	14,873
<b><i>Contracts</i></b>	Grants	<b>(375,000)</b>	(375,000)	-
	Other Revenue	-	-	-
	<b><i>Revenue</i></b>	<b>(375,000)</b>	(375,000)	-
	<b>Net Cost</b>	<b>281,616</b>	266,743	14,873
	Reserve Contribution	-	-	-
	Internal Cost Allocation	-	-	-
	<b>Division Levy Requirement</b>	<b>281,616</b>	266,743	14,873

CITY OF OWEN SOUND  
TOM THOMSON ART GALLERY  
DRAFT 2023 OPERATING BUDGET

		2023 DRAFT BUDGET	2022 BUDGET	VARIANCE
7501	GALLERY GENERAL	(43,315)	(16,993)	(26,322)
7510	GIFT SHOP	(9,650)	(16,650)	7,000
7520	MOVIES	(24,150)	(28,650)	4,500
7522	SPECIAL EVENTS	(65,000)	(30,000)	(35,000)
7525	ENDOWMENT FUNDS	(8,000)	(5,000)	(3,000)
7530	MEMBERSHIP	(9,500)	(15,500)	6,000
7533	COMMUNITY OUTREACH	400	400	-
7540	EXHIBITIONS	59,000	33,600	25,400
7550	COLLECTION MANAGEMENT	20,250	15,250	5,000
7560	EDUCATION	(3,200)	(3,700)	500
7562	STUDIO	(5,500)	(500)	(5,000)
7571	ONTARIO SEED	6,000	1,775	4,225
7585	BUILDING	82,000	76,450	5,550
		<b>(665)</b>	<b>10,482</b>	<b>(11,147)</b>

<b>BUDGET BREAKDOWN</b>		<b>2023</b>	<b>2022</b>	<b>change</b>
<i>6 FTE</i>	WAGES	587,785	570,003	17,783
	DEBT PAYMENTS	50,000	50,000	-
	MATERIALS	182,950	137,600	45,350
	LEGAL AND CONTRACT	26,700	34,200	(7,500)
	GRANTS	(193,106)	(133,171)	(59,935)
	REVENUE AND USER FEES	(174,500)	(171,700)	(2,800)
<b>Net Operating Budget</b>		<b>479,829</b>	<b>506,932</b>	<b>(7,102)</b>
NET TRANSFERRED TO OTHER DEPT'S		(5,495)	(1,450)	(4,045)
<b>CITY CONTRIBUTION</b>		<b>(475,000)</b>	<b>(475,000)</b>	<b>-</b>
<b>TAX BURDEN</b>		<b>(665)</b>	<b>10,482</b>	<b>(11,147)</b>

CITY OF OWEN SOUND  
LIBRARY  
DRAFT 2023 OPERATING BUDGET

		<b>2023 DRAFT</b>	2022	<b>VARIANCE</b>
		<b>BUDGET</b>	BUDGET	
7401	LIBRARY	1,006,858	978,121	28,737
7440	ONT COMMUNITY LITERACY	-	-	-
		<u>1,006,858</u>	<u>978,121</u>	<u>28,737</u>